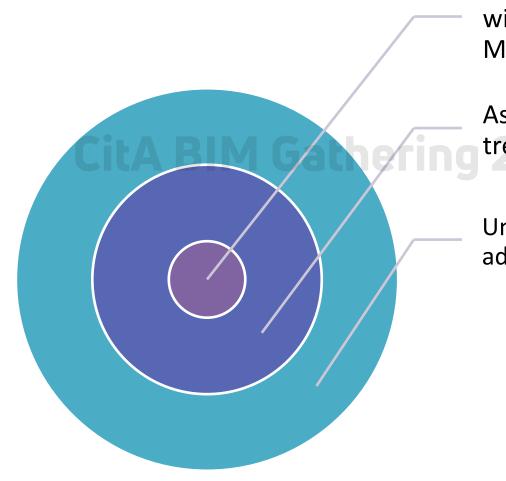


- Work in progress...
- Initial review stage of Small BIM Implementation
- Review of academic & published research literature
- Qualitative Analysis of literature
- Commencement of 4 x Case Study projects M Gathering 20

Further Stages

- Quantitative analysis & case study ROI Small BIM
- Will a Small BIM Standard improve or hinder Small Firms?





Establish if sBIM standard will improve or hinder Micro & SME firms

Assess small BIM industry trends

Understand Small BIM adoption research



Establishing the Key Pillars of Innovation Required to Execute a Successful BIM Strategy Within a Construction SME in Ireland Authors - Carroll, P. and McAuley, B. (2017)

BIM Barriers Access to Finance, Cultural Change, Poor communication, technology adoption, lack of skills, construction coordination, standards & legislation.

The research established that the productivity gains associated with BIM can be realised by both larger and small enterprises

If BIM forms a fundamental part of this business model then it can assist in breaking down these barriers by encouraging collaboration between stakeholders

potential to increase consumer expectations, greater exposure to larger and more profitable projects and to clients that they otherwise wouldn't have had access to

Multi-criteria analysis of barriers to building information modeling (BIM) adoption for SMEs in New Zealand construction industry (2022)

Primary focus should be training of local market (particularly SMEs)

an SME with a lack of knowledge around the benefits of BIM will also lack an understanding of how they can adapt to new, more efficient procedures

more publicity with examples of BIM utilization from the perspective of SMEs needs to be accomplished

caution recommended to ensure all company sizes have access to the required skills and support

Gathering23

Reference



BIM-adoption within small and medium enterprises (SMEs): an existing BIM-gap in the building sector (2019) Makowski et al.

Table 1:

Motivation	35
Knowledge	26
Cooperation	34
Software	20
Skills	33
Costs	18

CitA BIM Gathering 2023

Reference - Makowski, P. et al. Table 1



Scientometric analysis of BIM adoption by SMEs in the architecture, construction and engineering sector (2022) Makabate et al.

BIM adoption by SMEs is not a focus point but rather the adoption and implementation of BIM is generalised in the AEC sector.

Awareness, limited enforcement, skills gap, stakeholder management, benefits and cost digital interventions) that needs to be considered by SMEs in BIM adoption.

productivity and efficiencies will translate into national productivity levels.

SMEs contribute significantly not only to the AEC sector but to national economies of developing countries.

Smaller firms may miss out on benefits from the efficiencies and productivity promised by BIM adoption.

2023

The adoption of IT, such as BIM would no longer be a need; however, it will become a necessity for the survival of SMEs.

Reference Gathering 23

Makabate, C.T., Musonda, I., Okoro, C.S. and Chileshe, N. (2022), "Scientometric analysis of BIM adoption by SMEs in the architecture, construction and engineering sector", Engineering, Construction and Architectural Management, Vol. 29 No. 1, pp. 179-203. https://doi.org/10.1108/ECAM-02-2020-0139

Adoption and implementation of building information modelling (BIM) in small and medium-sized enterprises (SMEs): a review and conceptualization

Jonathan Reinhardt MCIAT MSc. BIM., BSc. Arch. Tech. (Hons)

The steps adopted for successful implementation of BIM are a review of current status and potential BIM gain;

design of action plans and knowledge management database; taking action by implementing BIM from a socio-technical perspective through piloting it on projects,

improving company's capability and staff development;

evaluation step which involves review and sustaining of the process.

The study revealed that BIM could be easily implemented through learning by doing for the SMEs and with strong top management support.

Gathering 23

Reference –

Adoption and implementation of building information modelling (BIM) in small and medium-sized enterprises (SMEs): a review and conceptualization Saka, Abdullahi B.; Chan, Daniel W.M. Engineering, construction, and architectural management, 16 Jul 2021, Vol. ahead-of-print, Issue ahead-of-print, pages 1829 - 1862

1. INITIATION **Initial BIM Adoption** Setup Exploiting initial Retaining BIM experts via resources, promoting a practices enabling BIM culture, and continuous improvement of creating/acquiring BIM their skills and motivation to experts optimize their performance External Support Internal Support Time/Cost Objectives Creation of In-House Expertise Hiring Training

3. PROGRESSION 2. STABILIZATION

BIM High Performance

Work Practices

Feedback Practices

Task Flexibility

Shared Goals

Performance

Recognition

Employee Autonomy

Innovative BIM Knowledge Acquisition

Acquiring new external valuable BIM knowledge to improve BIM performance in residential projects and sustain/gain competitive advantage

- Networks of BIM Users:
 - Network cohesion: Trust generation for transfer of valuable knowledge
 - Scope of network interactions
- Network Interaction Types Supplying BIM Knowledge:
 - Occasional interactions for scanning valuable BIM knowledge
 - Frequent interactions for valuable BIM knowledge acquisition
- BIM Knowledge Types in Networks (e.g., experience-based vs theoretical)

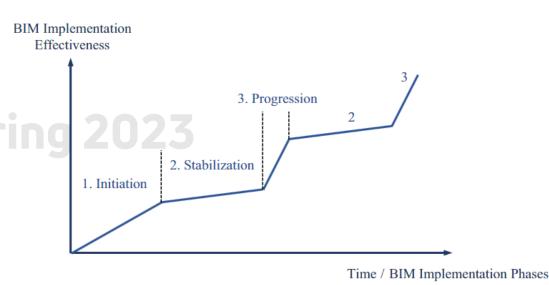


Fig. 3. Phases and effectiveness of BIM implementation

Fig. 1. Framework for effective BIM implementation in small home-building businesses

Gathering 23

References - Joseph Garcia, A., Mollaoglu, S. and Syal, M. (2018), "Implementation of BIM in small home-building businesses", Practice Periodical on Structural Design and Construction, Vol. 23 No. 2, doi: 10.1061



An integrated model of BIM return on investment for Australian smalland medium-sized enterprises (SMEs)

Findings reveal that a lack of reliable quantification methods for the ROI factors associated with BIM significantly affects the organisation's commitments to implement BIM.

CitA BIM Gath



Reference

Literature Summary

- A lack of research into small BIM adoption
- Cost of technology & investment is a common barrier
- BIM knowledge gap in staff
- Return on Investment calculation prior to Implementation improves adoption
- Cumulative small wins across value chain brings greatest efficiencies





RIAI BIM Pack 2 BIM Guide for SMEs

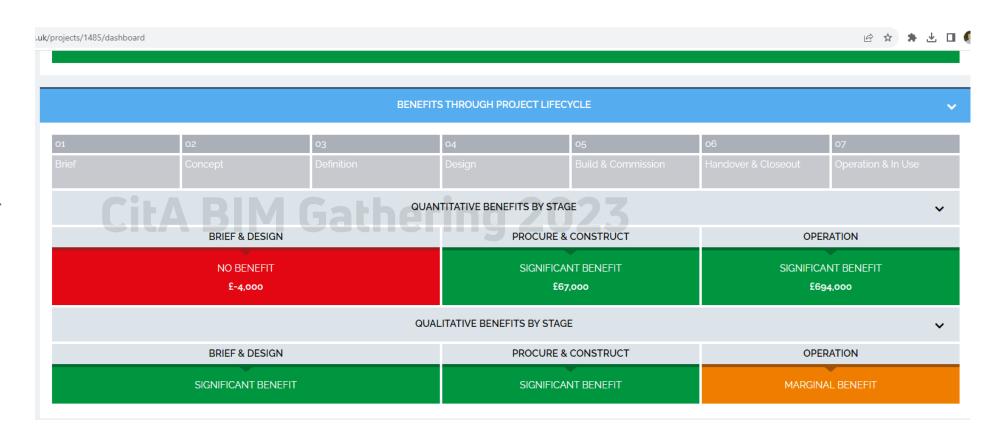
https://www.riai.ie/uploads/files/general-files/RIAI BIM Guide for SMEs.pdf

Smaller Scale	Medium scale	Large Scale
Sole Practitioner	Sole Practitioner - SME	SME - Large Practice
Low Level of Coordination	Medium Level of Coordination	High Level of Coordination
One individual executes many roles	Multiple individuals for different roles	Multiple individuals for different roles
Standardised process recommended	Standardised process recommended	Requirement for standardised process

Gathering23

September 2022

- Tested for 250k project
- Results suited a larger project
- Tool not suited for small projects



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Reference - https://bimroi.scottishfuturestrust.org.uk/projects/1485/dashboard

Putting BIM at the Heart of a Small Practice – David Millar Architects, London

- Tipping point was a one-off bespoke home separate
 2D vs 3D.
- To compete for larger publicly funded projects needed to move to BIM.
- Change Management in a small practice (4-people initially) gave speed & agility their competitors didn't have to change.
- 6 x day training schedule broken down into 40-min slots.
- For new starters 3 x day bootcamp before starting on projects.
- Assigned a staff champion to each workflow part.

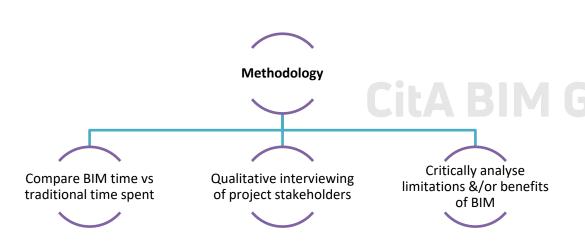


BIM Essential Guide – BIM Adoption in an Organization

- BIM Mandate above > 500SQM projects
- Smaller project recommendations

1.1 STEP BY STEP QUICK START

ations	3	Information	
		Define BIM Standard	*
		 Define BIM Quality Assurance Checks 	*
		Define BIM Information Management	*
	4	Process	
		Define Project BIM Process	*
	5	People and Capability	
		BIM Competency Map	
		BIM Training Roadmap	*
		 BIM Roles (Project BIM Manager and/or Coordinators) 	*
_	6	Customer Engagement	
		BIM Execution Plan	*
		BIM Conditions	*



1. Retail Fitout (4-person Engineering Firm Dublin)

- Earlier design sign off
- Won next fitout project based on 3D's
- Increased the firm's commercial project focus.

2. Home Extension (Freelance Architect, Dublin)

- Design visualisation benefit earlier design sign-off
- Detail design stage benefit varies

3. 30 x Apartment Scheme – (Small Firm Architects) Co. Kerry

- Lack of BIM mandate by client lead to design teams being at different stages of BIM
- Lack of senior designer BIM knowledge makes them less aware of processes to ask from modellers is restrictive
- Floor area scheduling at tender stage beneficial

What might an sBIM Standard look like?

Design Modelling Standards for Carbon Modelling

Quantification Standards for QS information use

Value chain efficiencies –
Design > On-site > Suppliers



