

# CitA Tech Live The Museum of the Future, Dubai

Delivering one of the most complex buildings in the world with  
construction technology at its core



# At BAM We Want The Clicks Before The Bricks

**Michael Murphy**

Digital Construction Operations Manager for BAM UK&I

- **Name** BAM (*Bataafsche Aanneming Mij van Bouw-en Betonwerken*)
- **Founded** 1869
- **Turnover** €7.2 billion
- **Employees** 23,500 (fte)
- **Ownership** Public company, listed on Euronext Amsterdam
- **Countries** >30 Worldwide; Two Divisions (UK&Ireland and Netherlands)
- **Activities** Entire spectrum of the construction business

One of the largest and foremost European construction businesses



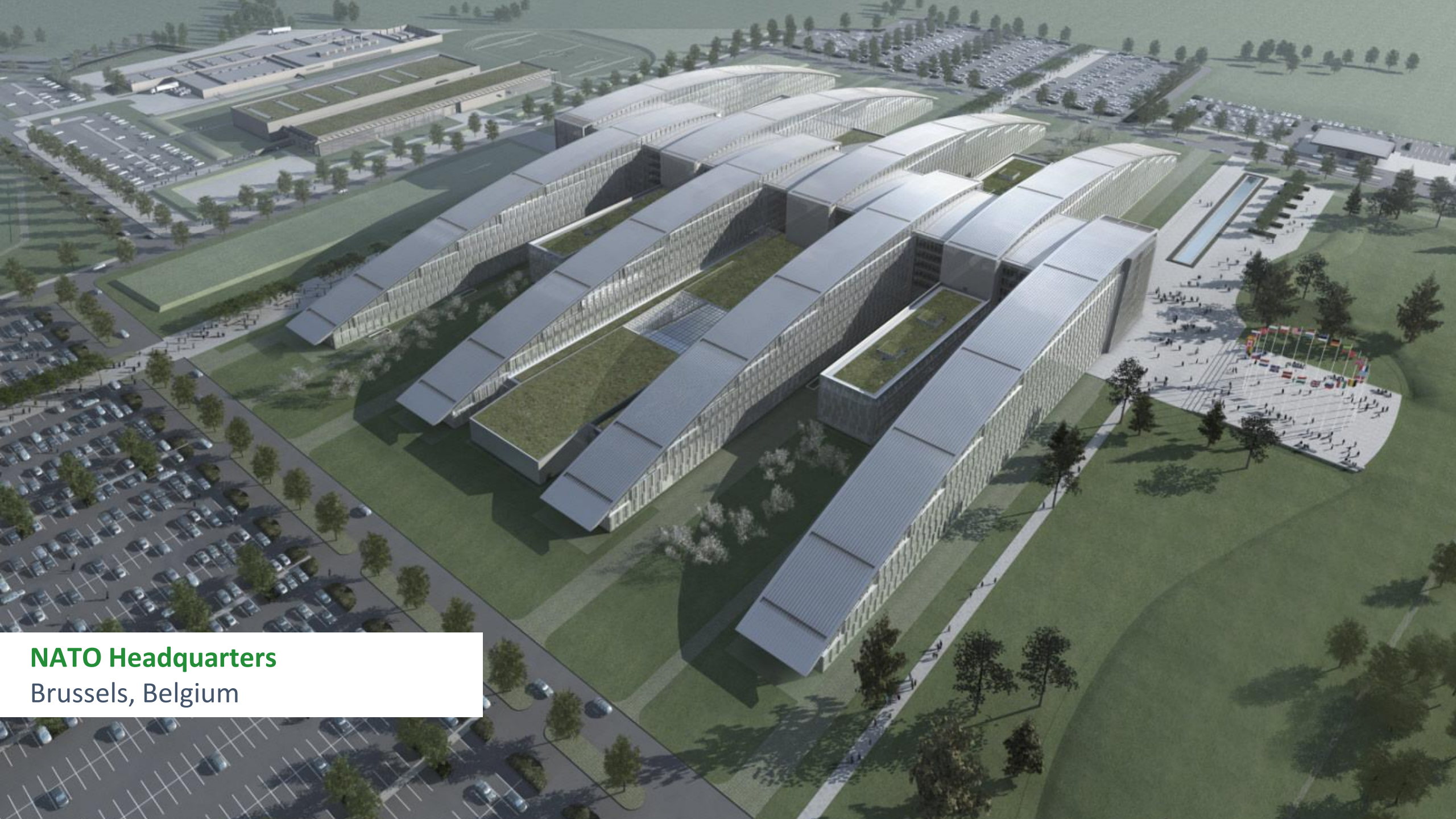




## Bolands Quay

Dublin, Ireland





## NATO Headquarters

Brussels, Belgium





## Courts Bundle PPP

Drogheda Courthouse, Ireland





## Port House

Antwerp, Belgium





## Microsoft European Headquarters

Dublin, Ireland







## Victoria & Albert Museum

Dundee, Scotland





## Fehmarnbelt Tunnel

Linking Germany to Denmark





## Antarctic Research Facilities

Antarctica



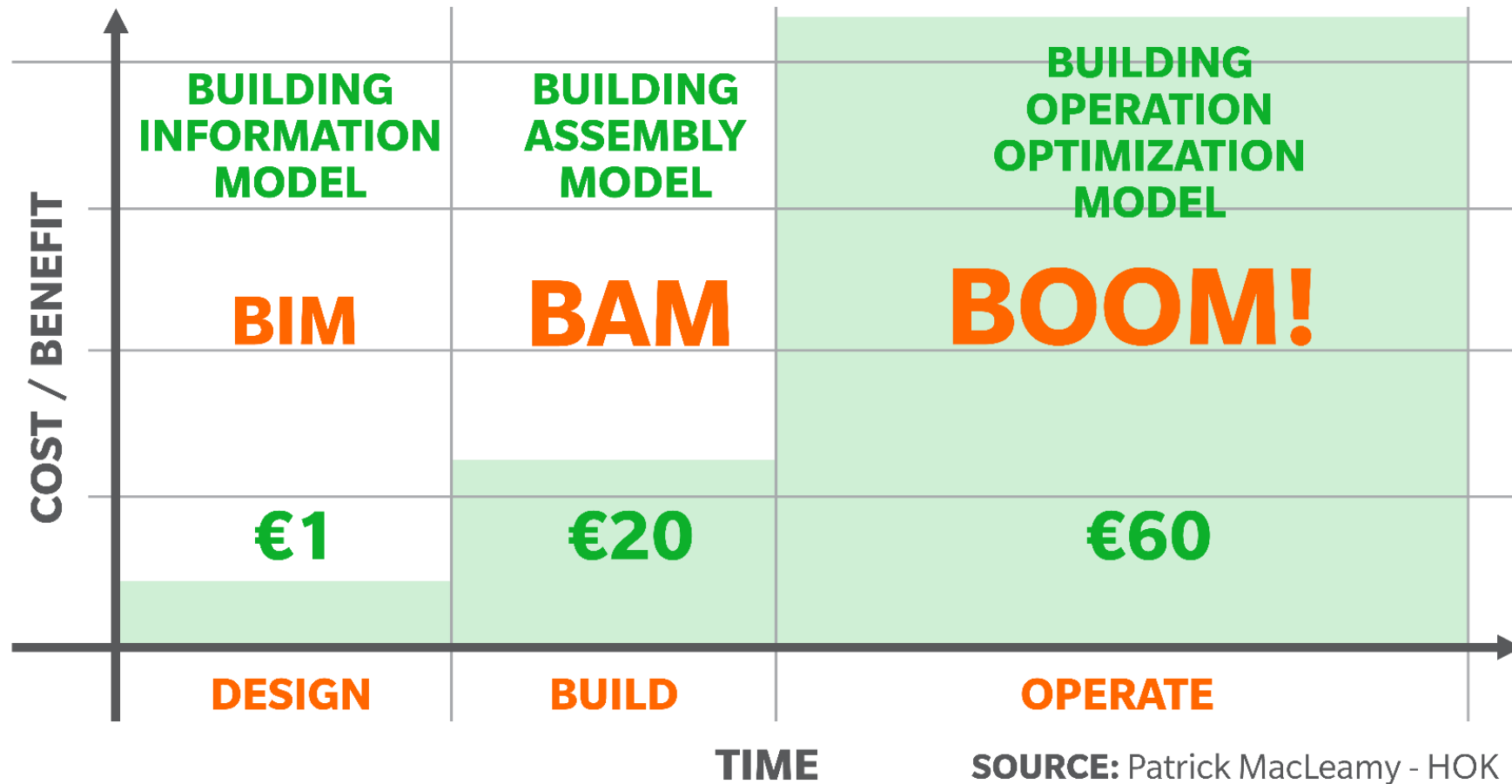


## National Children's Hospital

Dublin, Ireland



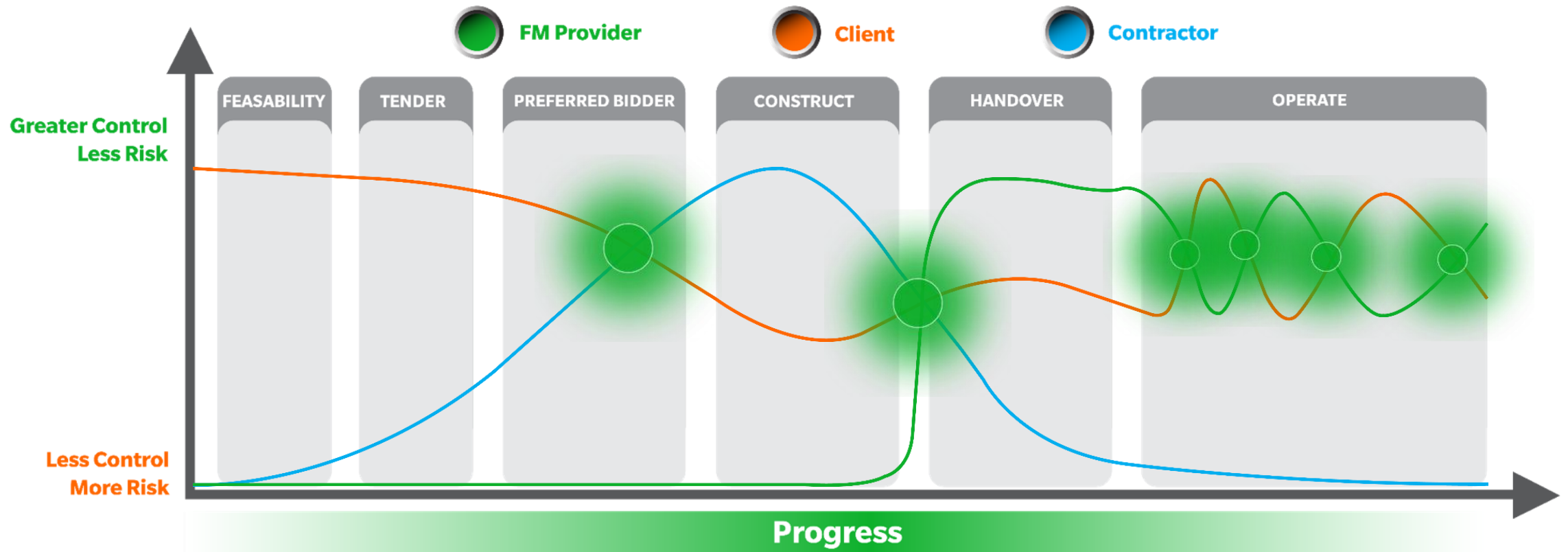
## The why ...



SOURCE: Patrick MacLeamy - HOK

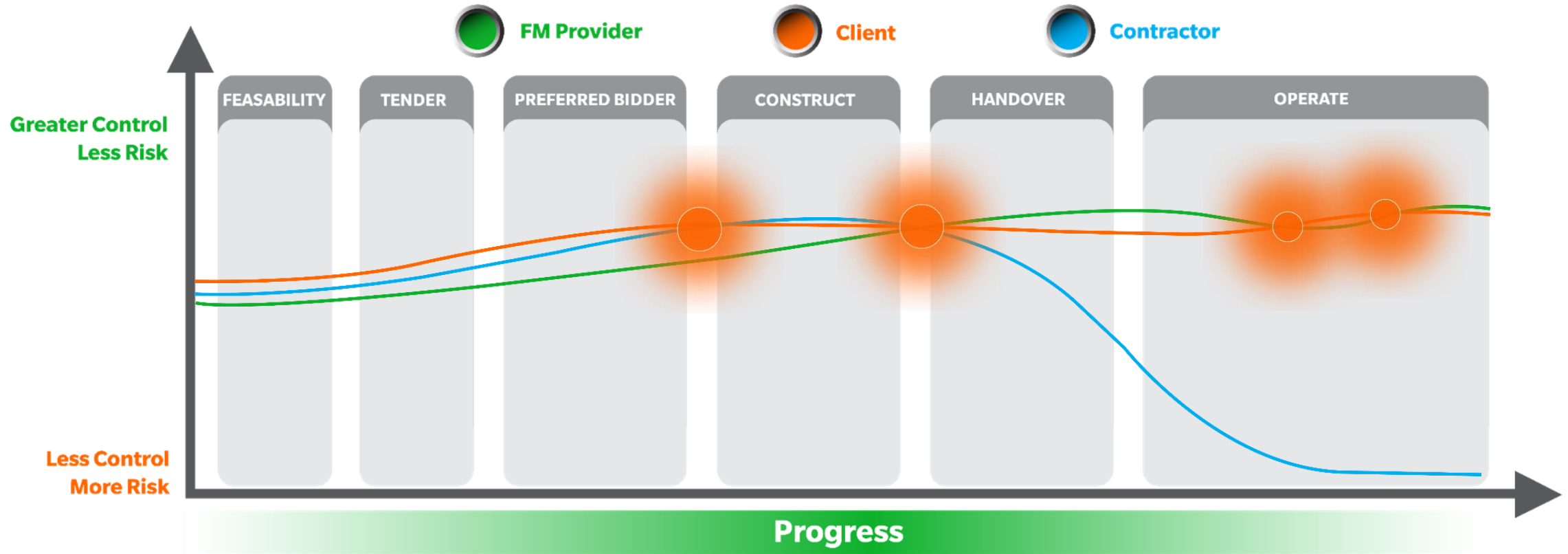


## BAM Objectives – Current Data Control



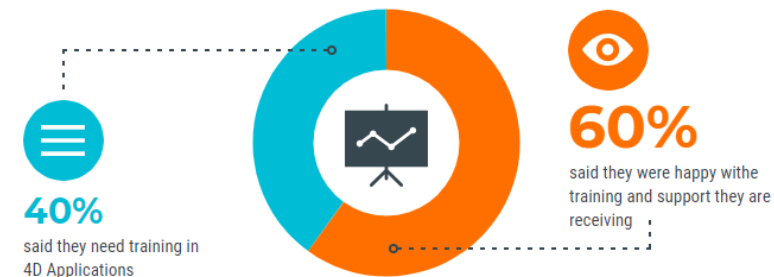
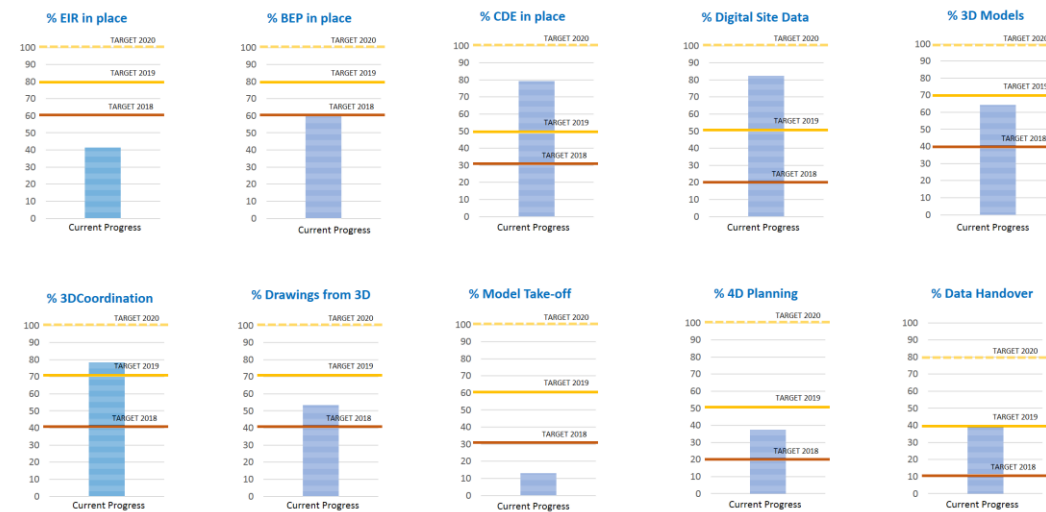
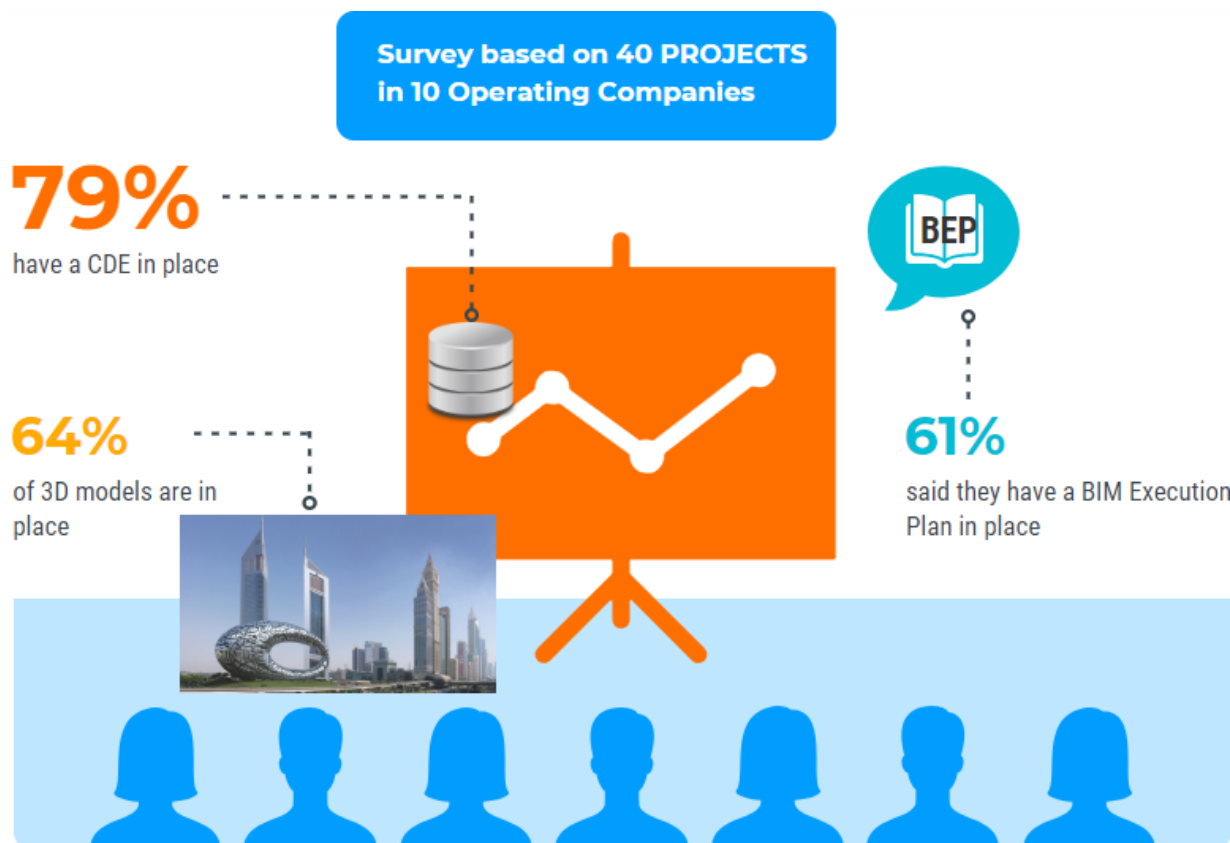


## BAM objectives – Preferred Data Control






# Digital Construction Maturity in projects (November 2020)





A night-time aerial view of the Dubai skyline. The Burj Khalifa is the central focus, illuminated with lights. To its right, the Burj Dubai (now Burj Khalifa) is visible. In the foreground, the Museum of the Future is a large, circular building with a complex, organic shape, covered in Arabic calligraphy. The city lights and highways are visible in the background.

# Museum of the Future, Dubai, UAE

## BAM International and BAM Ireland



# Project requirements



## Knowledgeable Client





## Employers Information Requirements

- What does the client want
- Why do they want it
- What format do they want it in
- What are they going to do with it
- When do they want it

### Meraas Information Requirements



Version 7.1  
Applicable to the Scope of Work of the Main Contractor

Museum of the Future

#### Current Version Distribution list

Name	Title	Organization
Michelle Saywood	Portfolio Lead	Meraas Holding
Christopher Gunn	Director - Pre Contracts	Meraas Holding
Hossam Awar	Head - Procurement	Meraas Holding
Matthew Hadotis	Senior Executive Manager - Design	Meraas Holding
Michael Ellis	Head - Contracts Administration	Meraas Holding
Panagiotis Tompras	Senior Executive Manager - Projects	Meraas Holding
Sareen Sathudean	Head - Tendering	Meraas Holding

#### Released versions of this document on the Museum of the Future project

Date	Version	Author	Description
2015-09-03	2.0	Meraas with support of Autodesk Consulting	Version included in Lead Consultant's Scope of Services
2016-04-27	6.1	Meraas BIM Office	Version released for Enabling Works and Piling Contractor Only. Guidance Notes specific to this scope of work were included.
2016-05-10	7.1	Meraas BIM Office	Version released for the Main Contractor. This version includes the Aconex Configuration Document.



## What's normally not in the document

- Sense of Behavior
- Collaborative Approach
- Willingness to discuss
- Personal Relationships
- Social Style Communication
- Shared Experience

### Meraas Information Requirements



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## Demonstrate BIM Capabilities

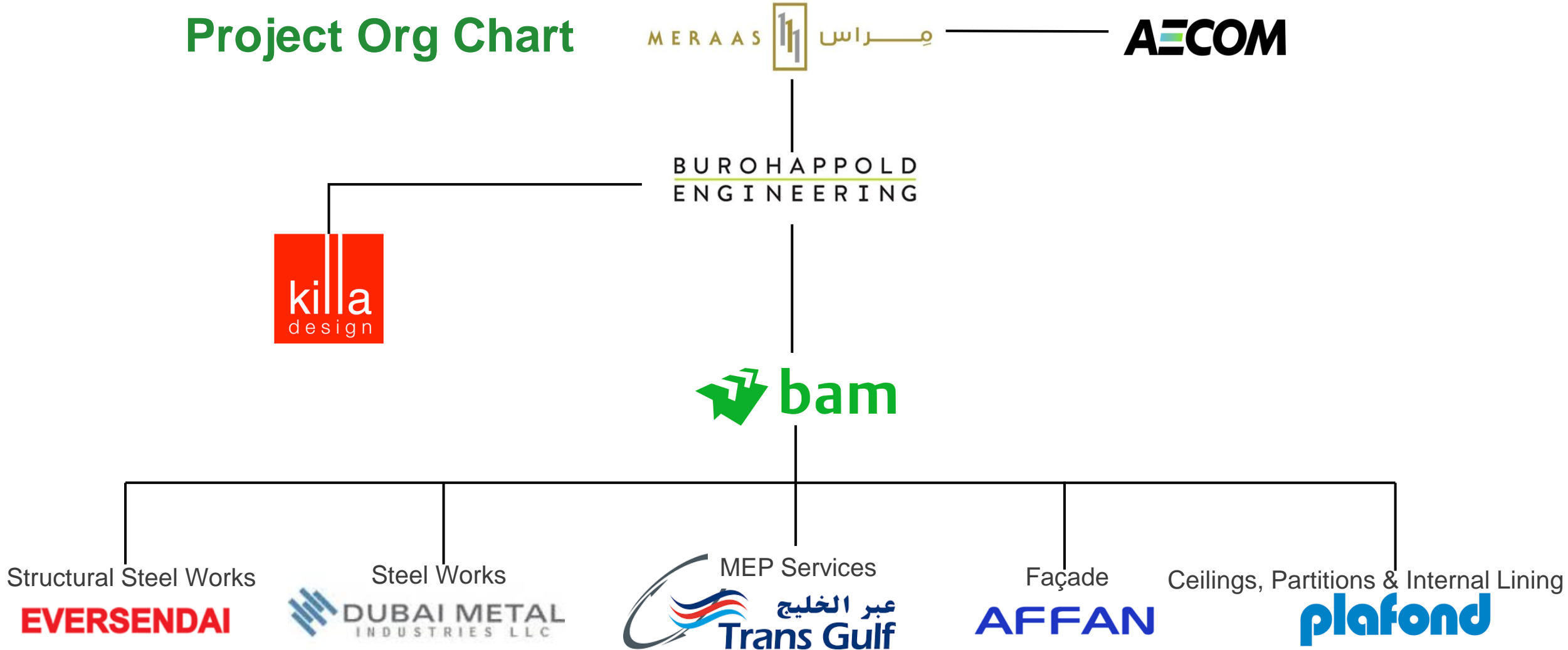




## Contractor Selection

- 6 contractors asked to submit a Pre-Award BEP
- 6 very different formats, unable to be compared (Company Standards)
- Template BEP created and contractors asked to re-submit
- Process 10 times easier to compare and score
- Bid interviews with BIM teams
- Open and Honest Handover
- Reduced Risk, increased confidence

## Project Org Chart





## BAM DC Org Chart

### Head Office



Paul Brennan  
VDC Manager



Michael Murphy  
Operations Manager



Simon Tritschler  
BIM Specialist



Juraj Knotek  
BIM Technician

### Start up



Greg Byrne  
Start-up Manager

### BIM Management Site Based



Derek Bourke  
BIM Manager



Eoin Ryan  
BIM Coordinator

## The why ...

- Client Requirements

**CLIENT**



- BAM's Internal Optimisation

**BAM**





# A common technical language



PAS1192-2:2013  
Capital Phase



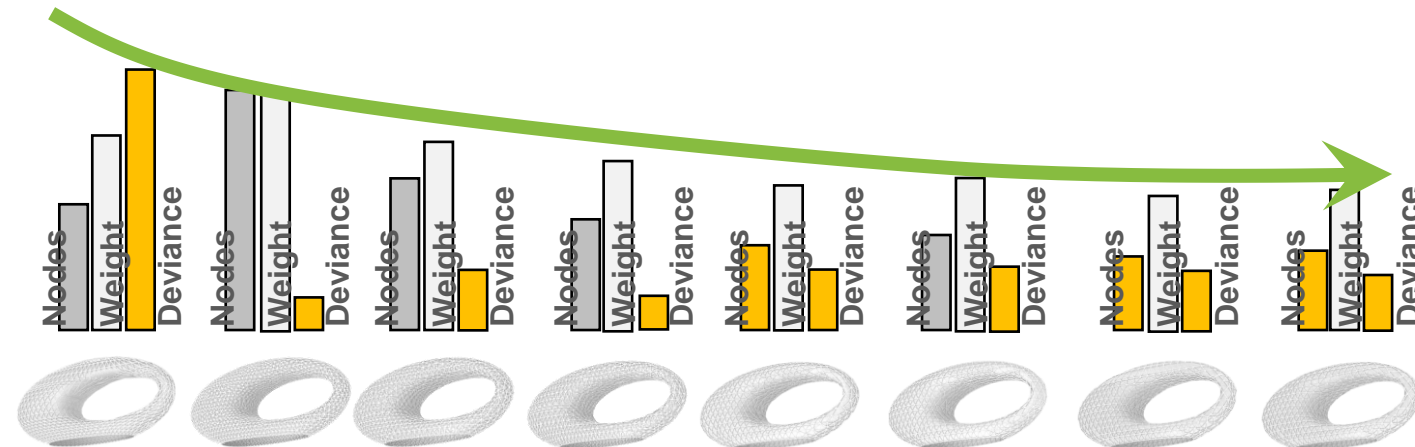
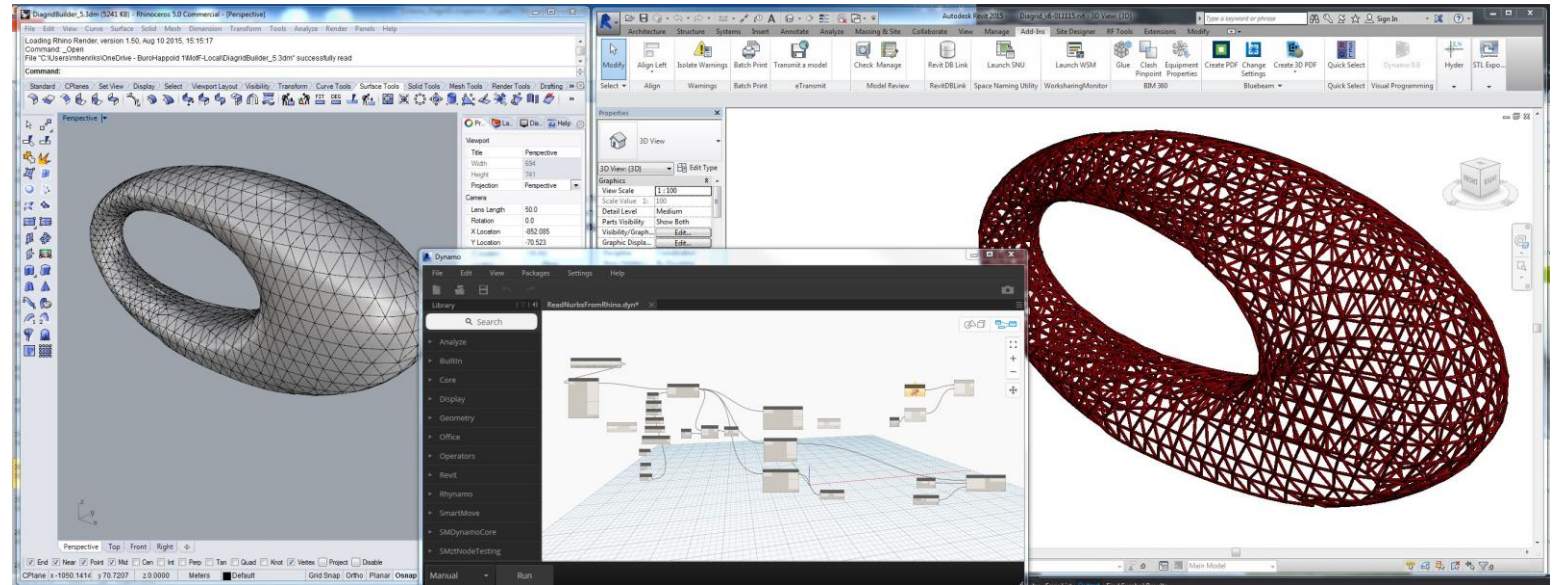
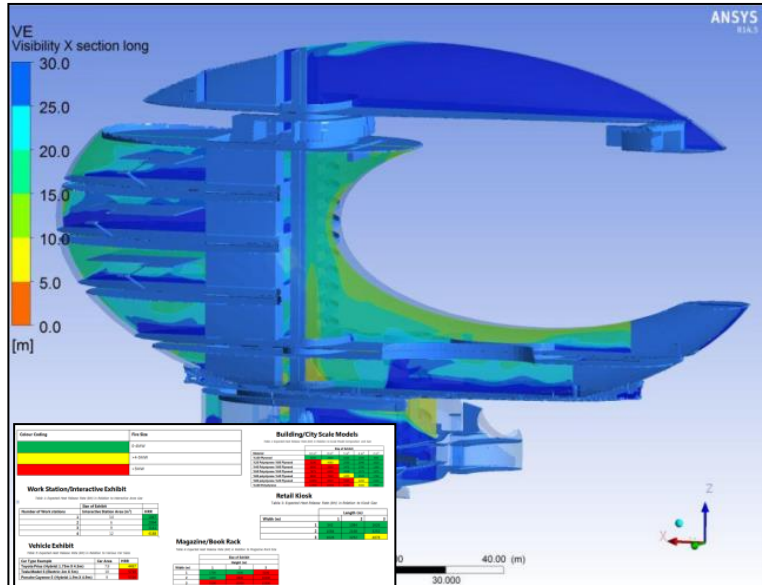
PAS1192-2:2014  
Operational Phase



CIC BIM Protocol



RIBA Plan of Work 2013



**40%** less nodes → Less construction cost  
**30%** less weight → Less material cost  
**80%** less variation → Easier construction



**FLOOR  
AREA**  
**30,000M<sup>2</sup>**

**TOTAL  
CONCRETE**  
**28,000M<sup>3</sup>**

**CIRCULAR  
HOLLOW SECTIONS**  
**457**

**HOLDING  
DOWN BOLTS**  
**30 TONNES**

**FAÇADE**  
**17,600M<sup>2</sup>**

**CONCRETE  
RING BEAM**  
**1,400M<sup>3</sup>**

# MOTF Project BIM Meetings

The client, BuroHappold, and BAM had 18 web conference meetings regarding BIM deliverables before the contract was signed. There were 3 meetings every week for 6 weeks until the BIM Execution Plan was finalised.



## Museum of the Future BIG NUMBERS

DATA  
QUANTITY  
20.15 TB

3D MODELS

65

DRAWINGS

4,049

LASER  
SCAN  
POINTS  
27 BN

BIM 360  
USERS  
440



# Construction execution



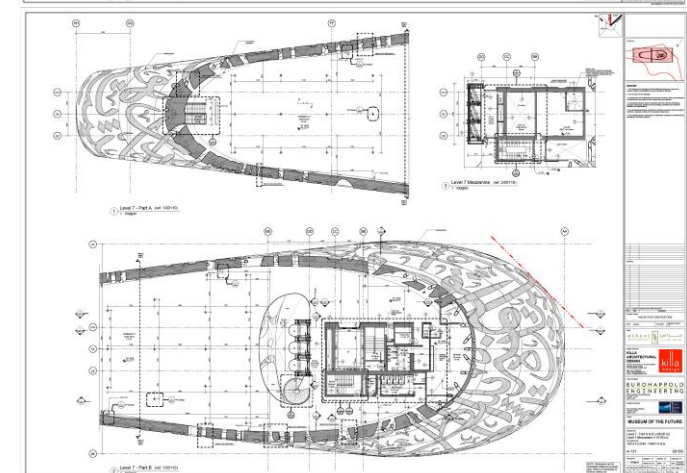
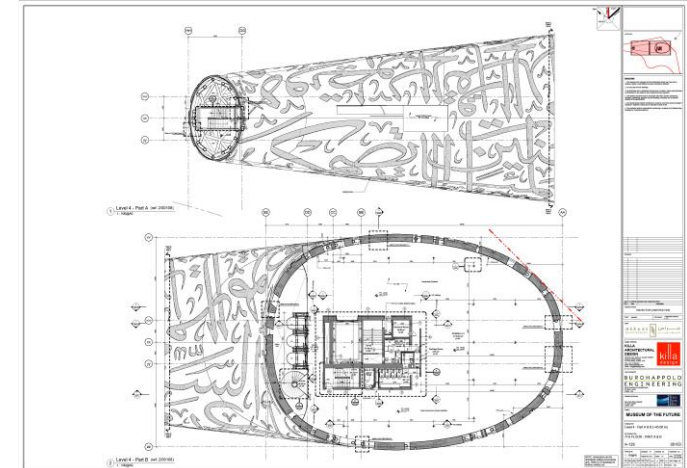
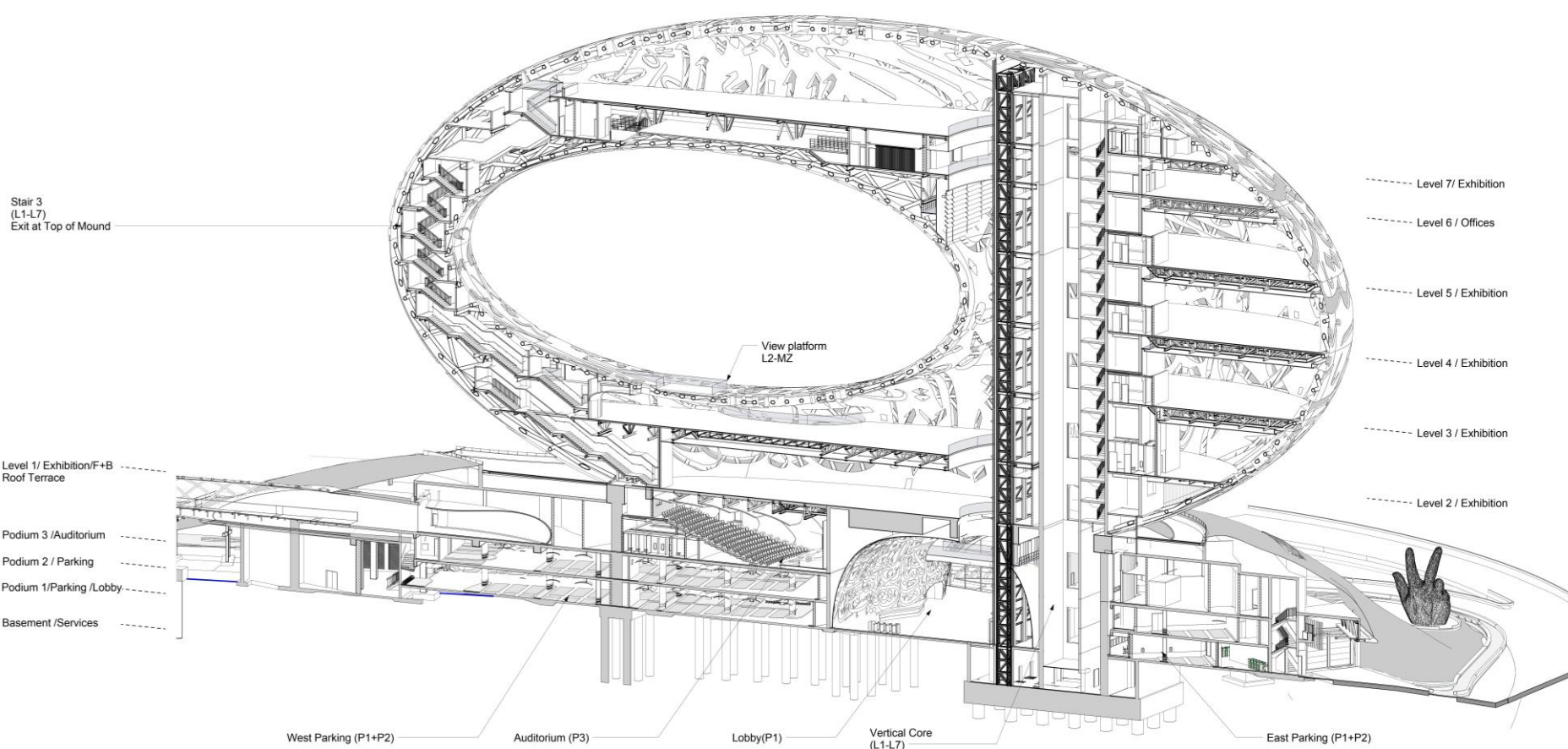
# Complex Architecture



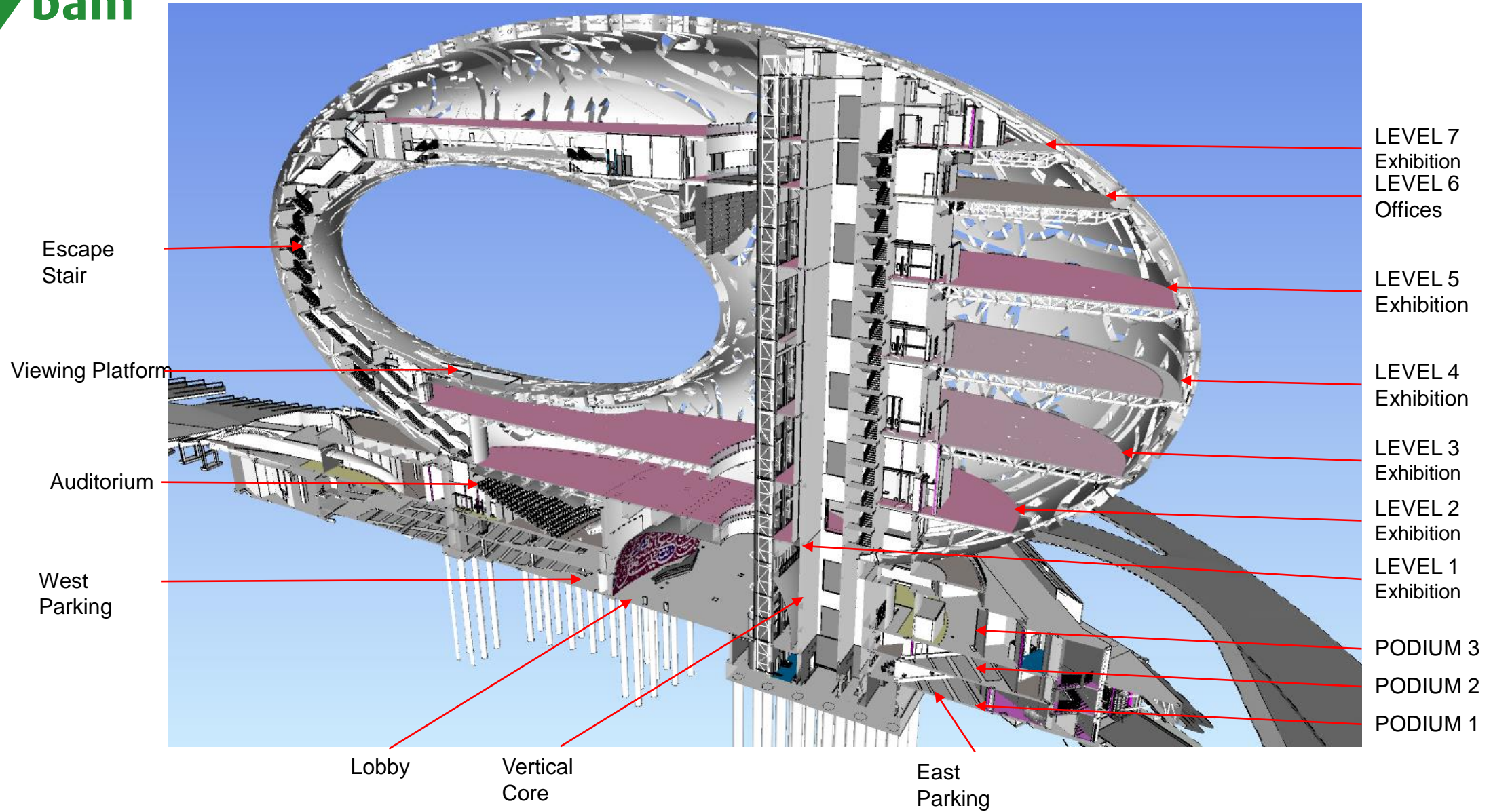






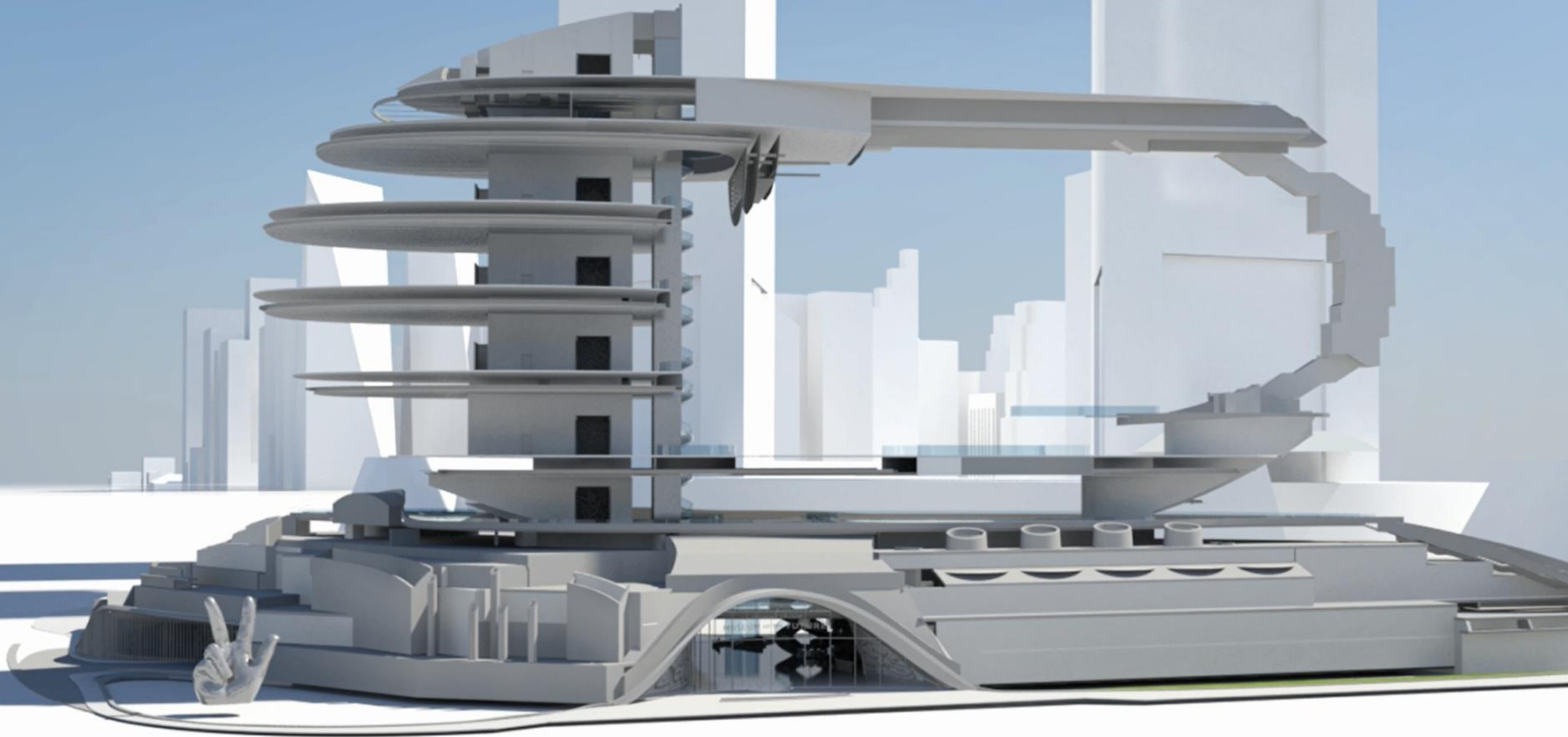








# Complex Concrete Frame



# Museum of the Future Dubai, UAE



# Ring Beam Progress 07 August 2017





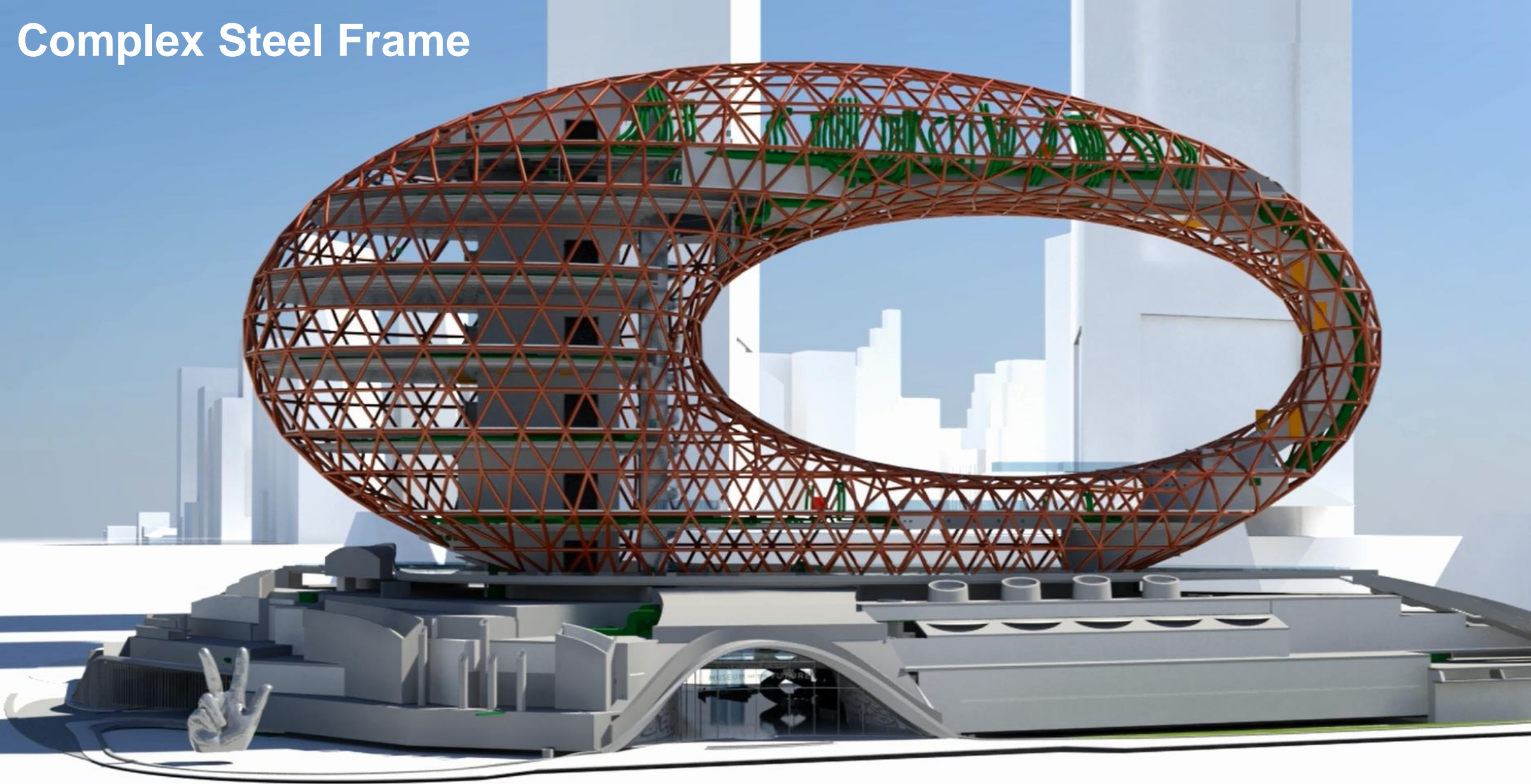








# Complex Steel Frame





# Museum of the Future

# Diagrid Sections being craned in to place









# Complex Temporary Works





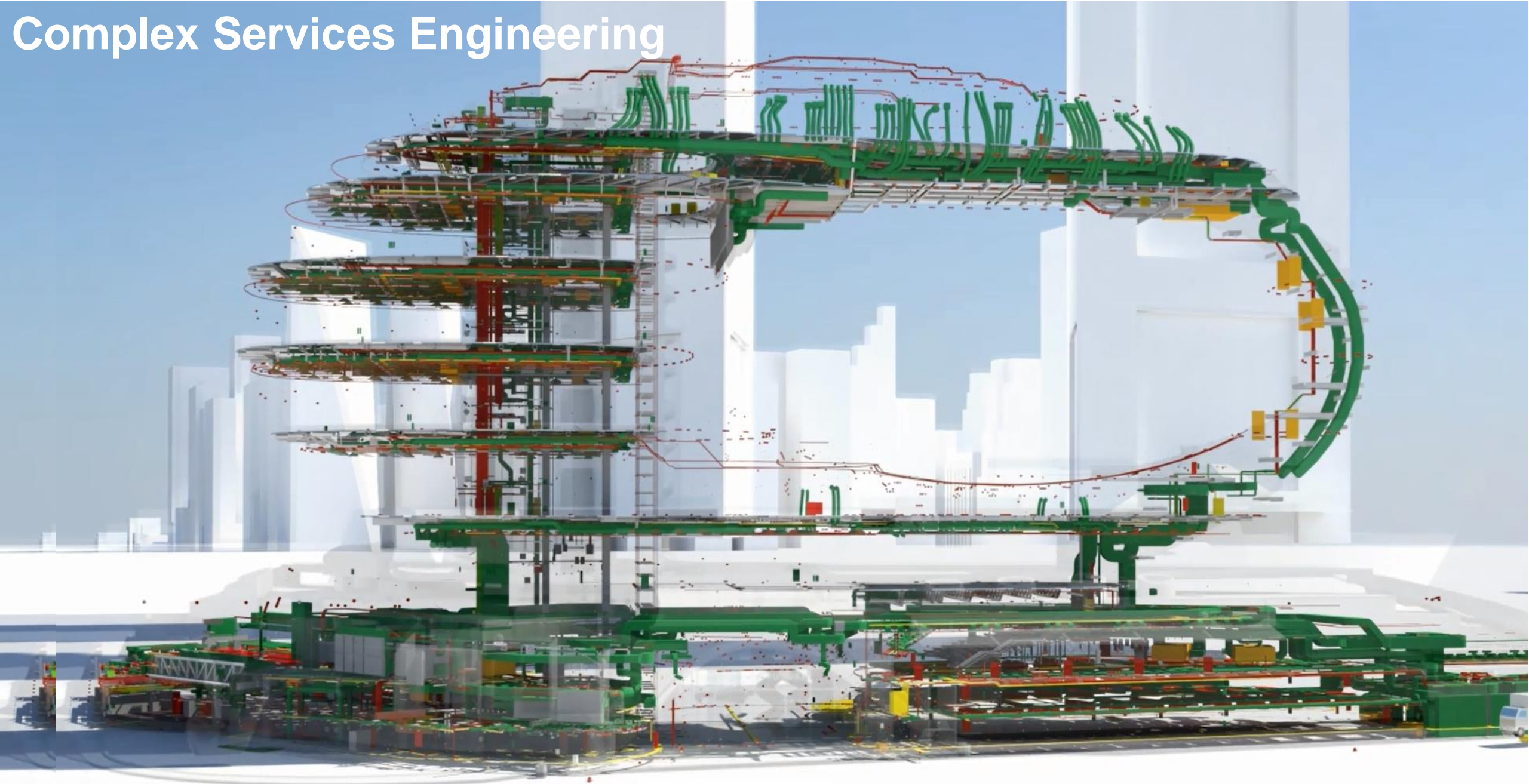








# Complex Services Engineering





# Complex Facade







CitA Tech Live  
Dublin, 17th June 2022





# Verification of Complex Construction







# Right First Time Install

## Use of Trimble Field Link RTS on MotF

TGM – MEP Subcontractor

Using link model to field to set out MEP supports.

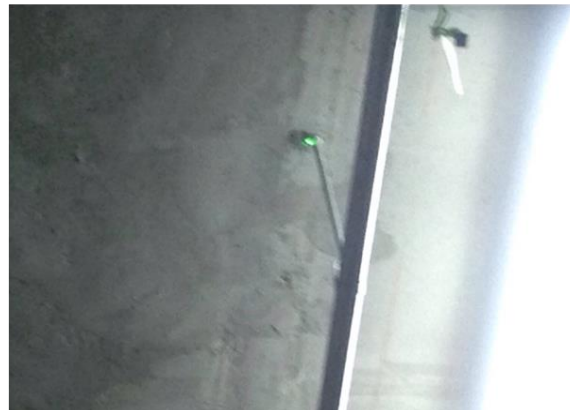
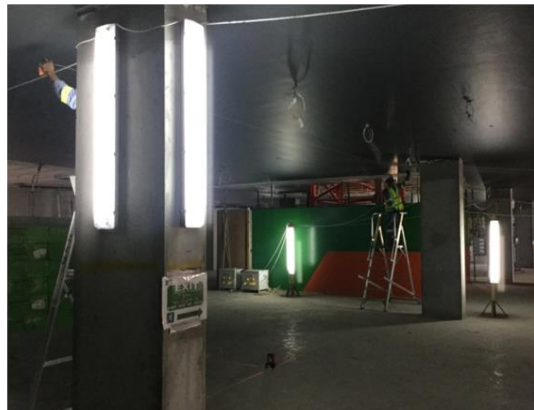
**Case study 7000 Bracket Points in basement**  
(Based on Working 12 hours/day 7 days/week)

- 3 Teams of 3 men = 25 weeks
- RTS operator + 2 men = 11 days

Labour costs + Time saved + Accuracy = \$ € ١.٥

### Trimble Field Link RTS

Link model to field to set out MEP supports, etc



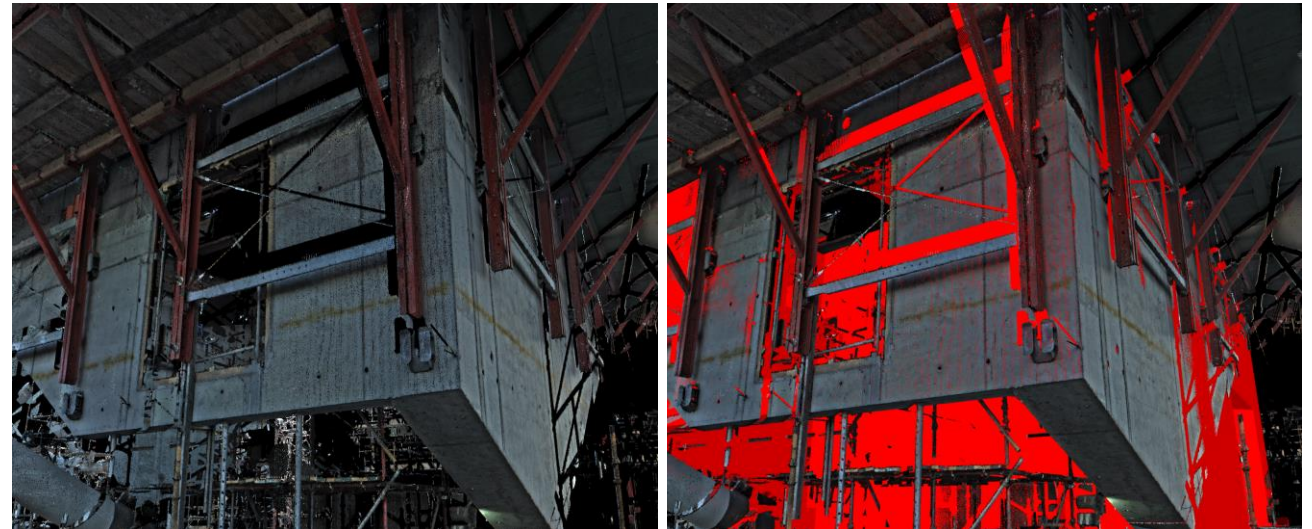
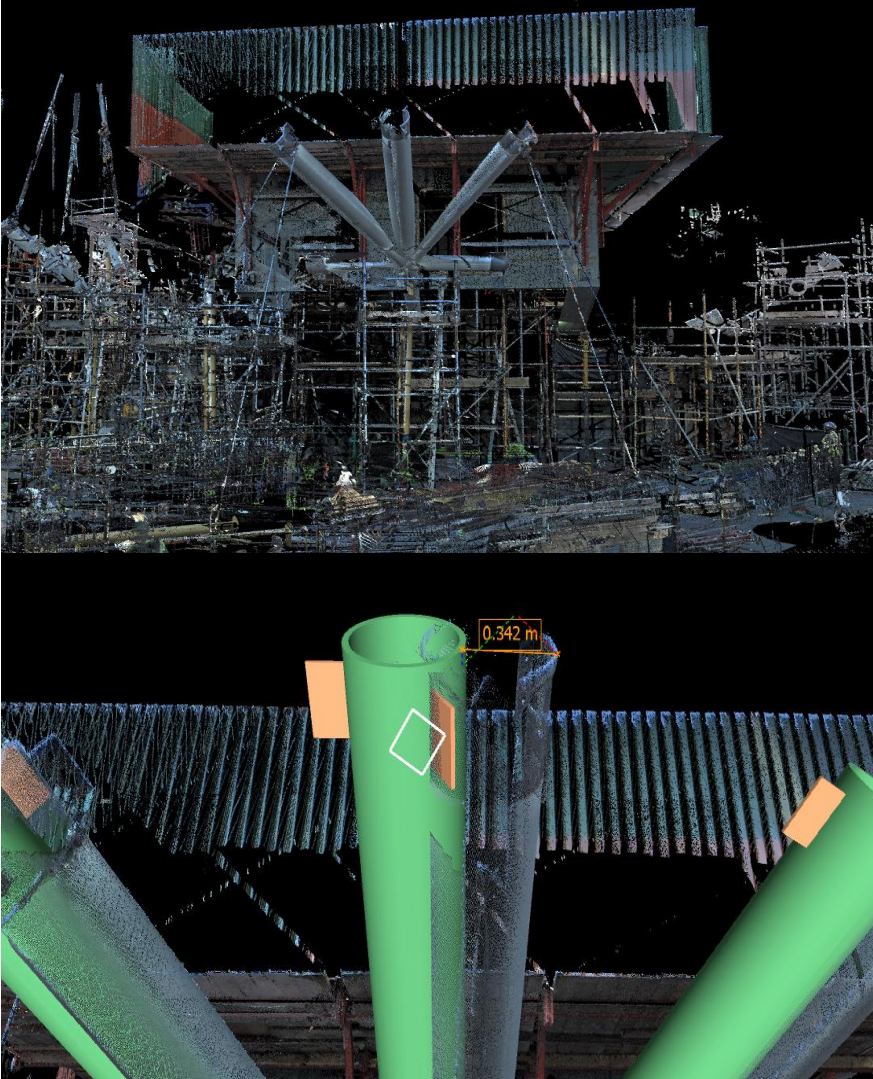


Diagrid at Northern End  
13-12-2017

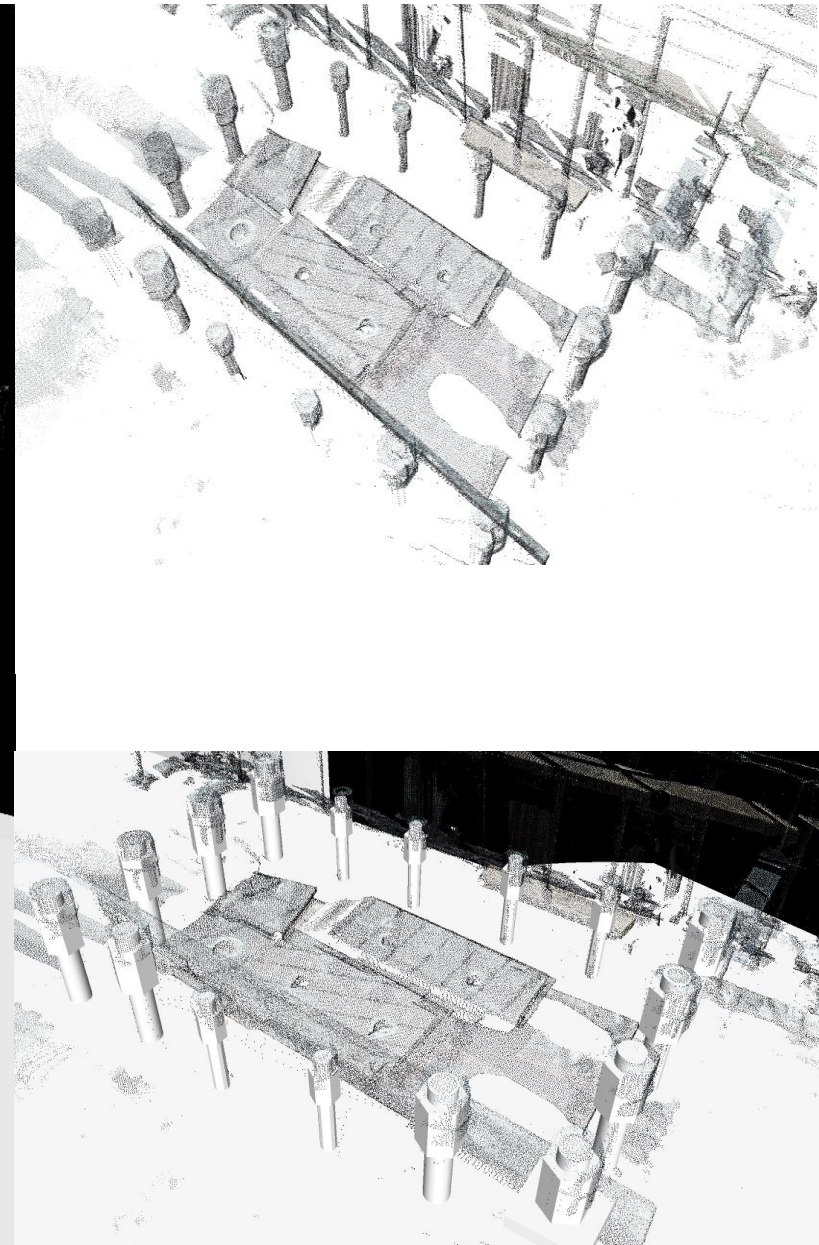
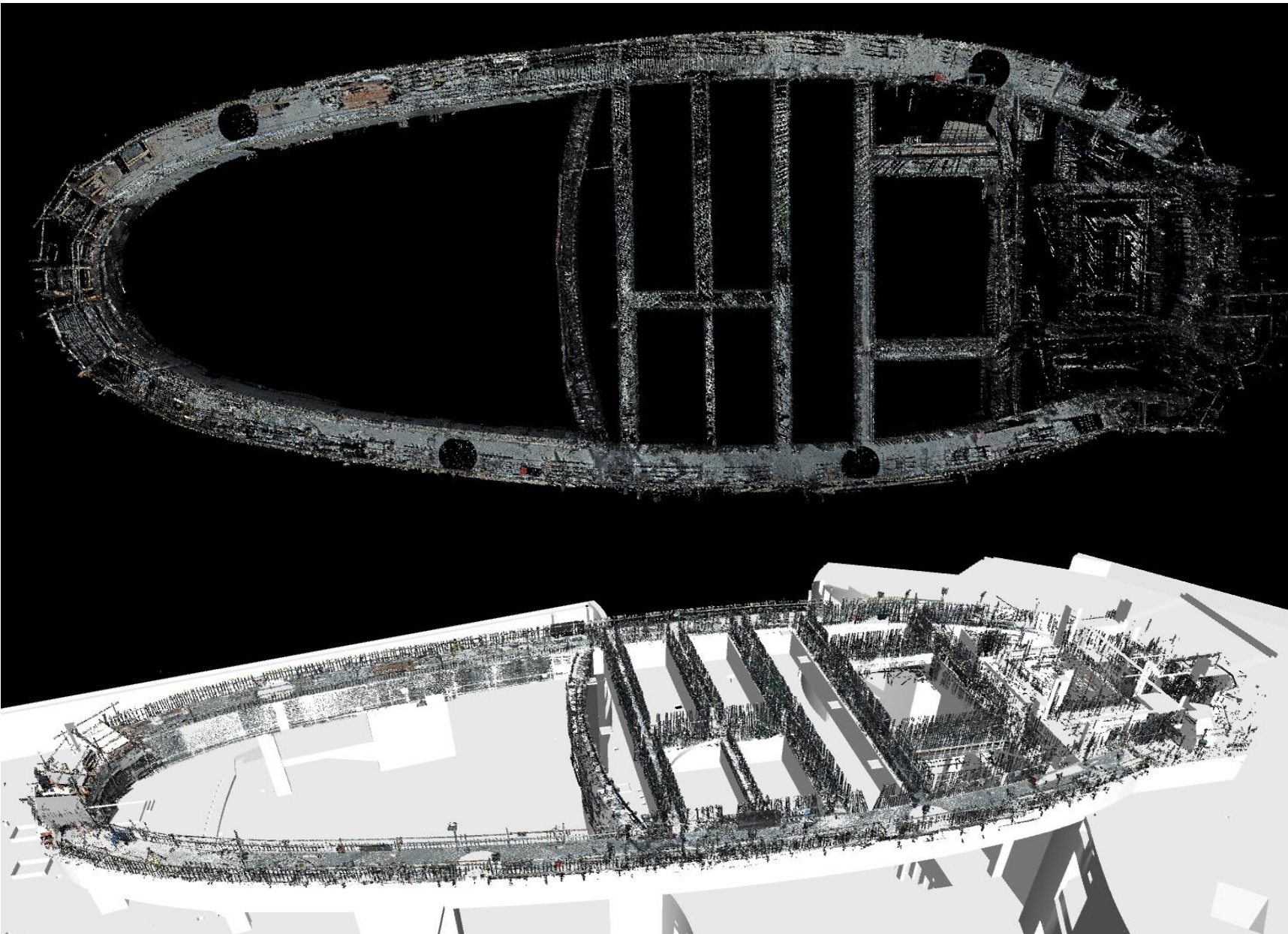
Purpose: Diagrid and Core Wall as built validation.

Good result: While the diagrid assembly to the back of the Core Wall was not welded it was being held in place with temporary propping and guy wires. During comparing the scan with the model it was noted that the assembly was over 340mm out of line. This was immediately flagged to our engineering and surveying teams and was a good catch for the scanner.

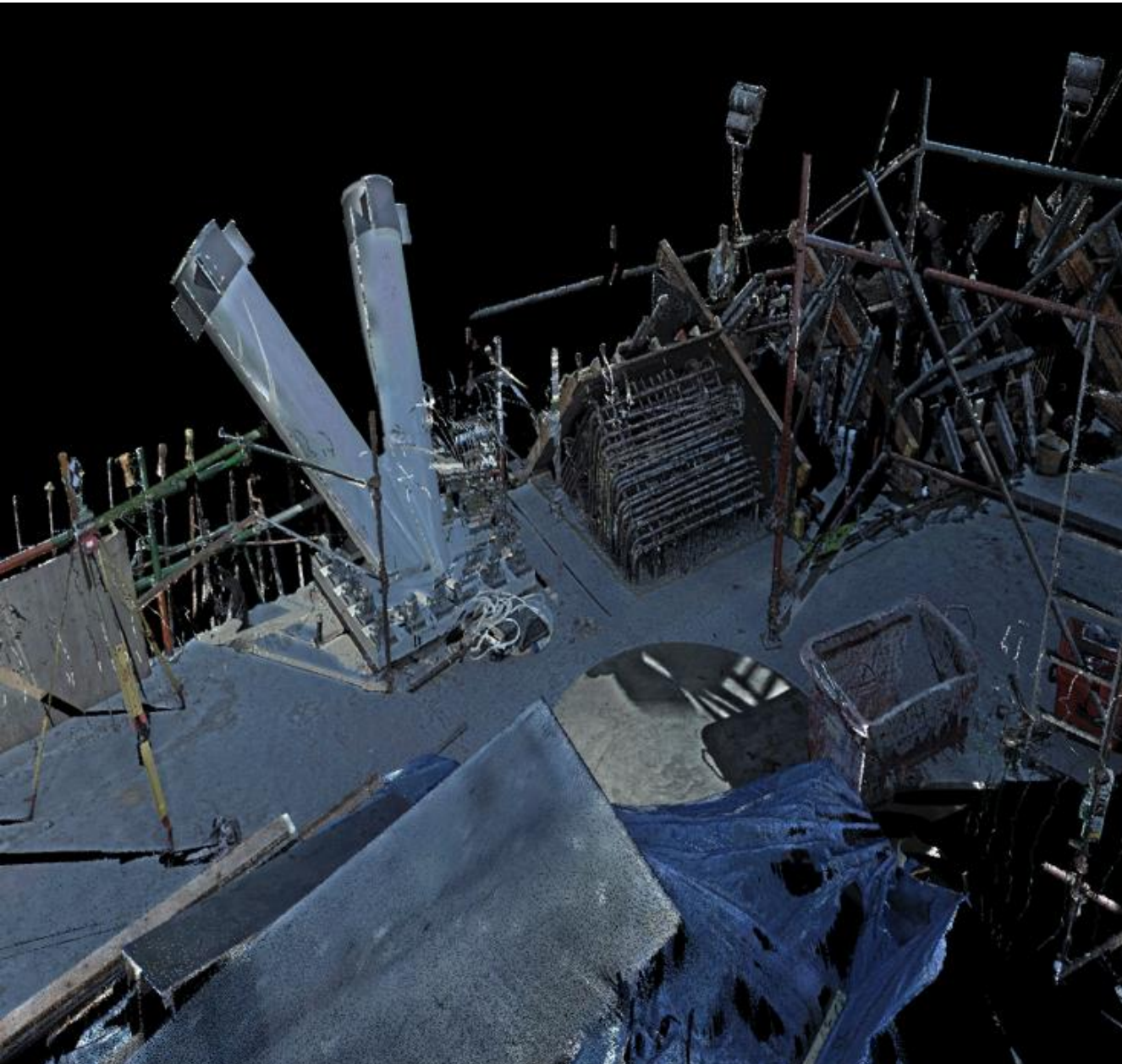
In terms of the core wall when compared with the model it was found to be within 10-15mm of the design (red) below.













Underpinning all  
activities

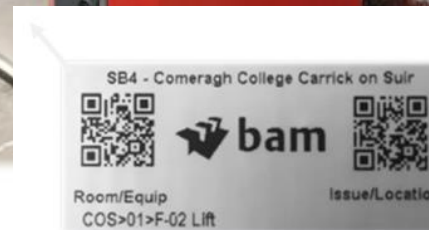
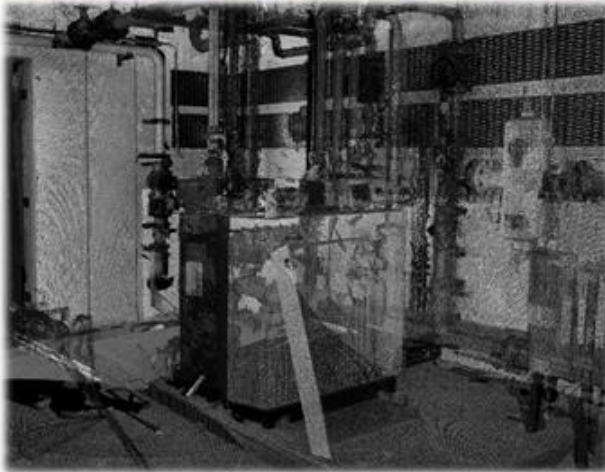






## Digital Asset Delivery

- Asset Population during construction delivery
- Linking digital Assets to Physical Assets

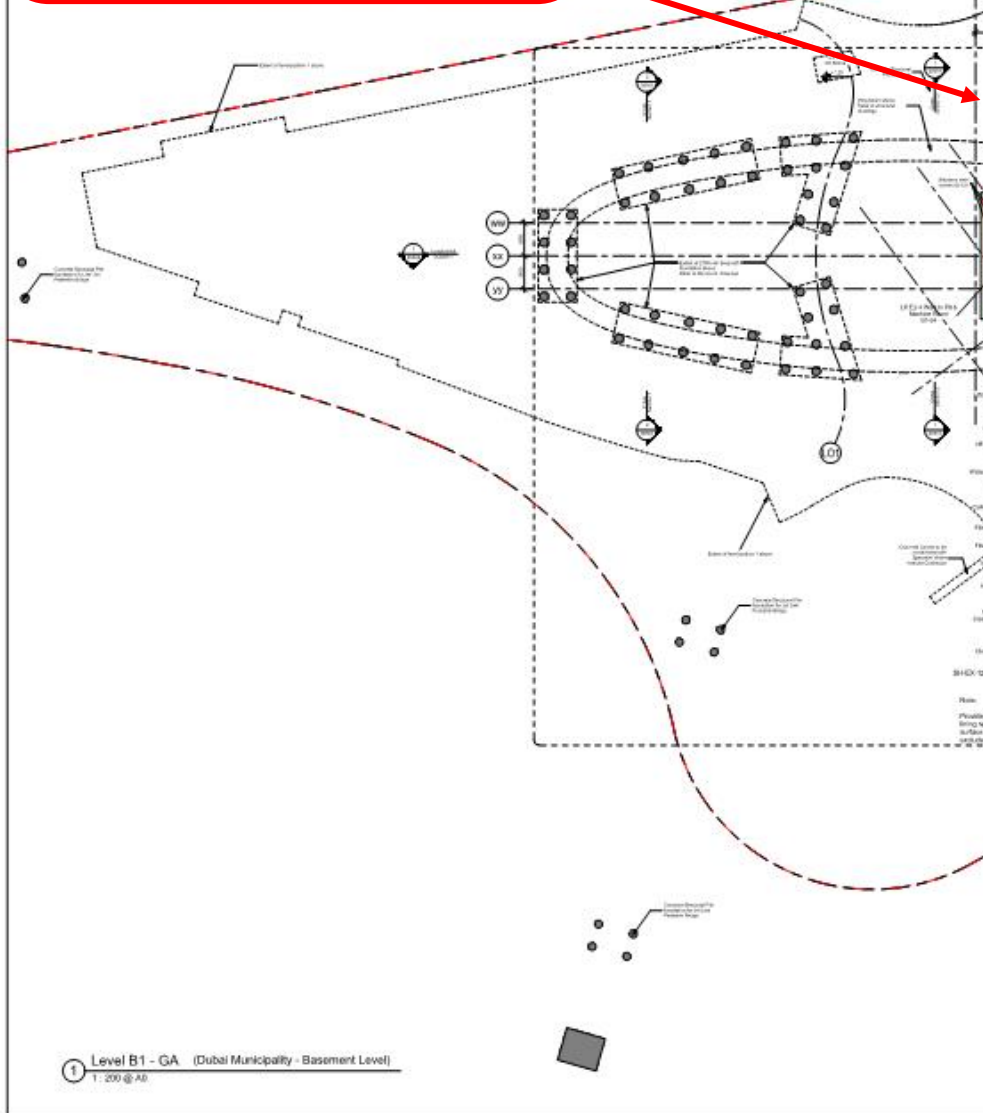




Space Grading	Applicable Application	COBie	QR Coding	Asset Meta Data	Photos
Grade 1	Only spaces that contain building critical equipment i.e. garner immediate reactive maintenance response from numerous occupants.	Full Cobie	All equipment QR coded	All relevant data sheets attached per asset	Photographs attached
Grade 2	Only spaces that would garner an immediate reactive maintenance response from a single occupant due to persistent exposure to issue.		Room volume to be QR coded	All relevant data sheets attached to room volume asset	Photographs attached
Grade 3	Only spaces that would garner a non-immediate reactive maintenance response from a single occupant due to a lack of persistent exposure to issue.		Space to be sensibly divided and QR coded	All relevant data sheets attached to space volume asset	Photographs attached

- Grade 1 - Full COBie
- Grade 2
- Grade 3

- Grade 1 - Full COBie
- Grade 2
- Grade 3



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**BUROHAPPOLD ENGINEERING**

**MUSEUM OF THE FUTURE**

Level B1 (-1.80 m)

**BASEMENT LEVEL**

A-101 00101

Drawn by	Checked by	Reviewed by	Approved by
1: 200 @ A0	1: 200 @ A0	1: 200 @ A0	1: 200 @ A0



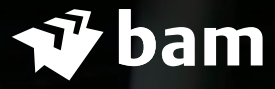






**Digital Technologies are now fully enabling the AEC Industry to design and construct ever more complex and intriguing buildings. Our future industry will be an exciting, creative, and rewarding option for the best and brightest. A place where their creativity will directly and positively impact our day to day lives.**





# Digital construction at BAM

**Our vision is to be global leader  
in Digital construction**

**Follow us at [www.bam.com/en/digital](http://www.bam.com/en/digital)**