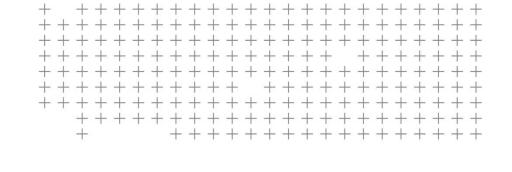


How construction needs to change to reap the benefits of both processes

Duncan Reed, Digital Construction Process Manager, Trimble Solutions (UK) Ltd

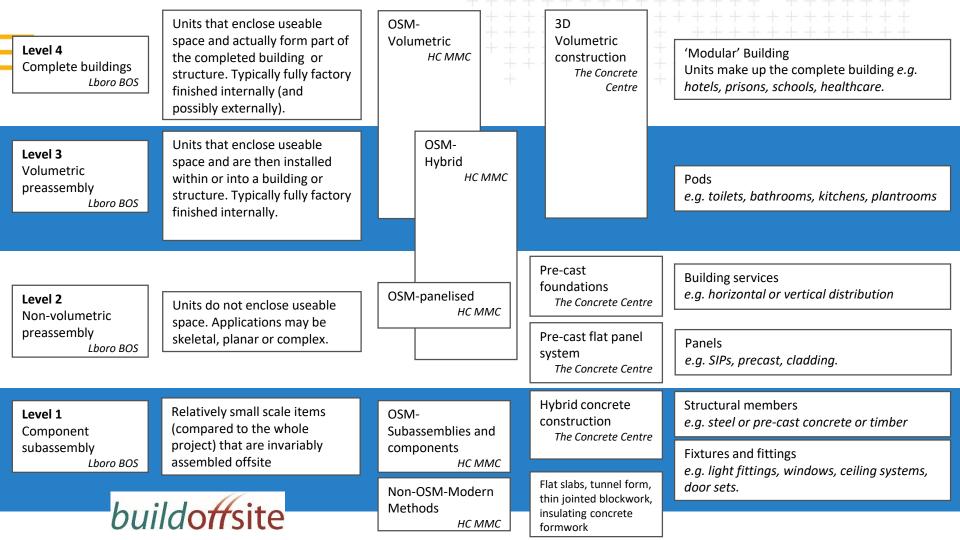








DfMA – Design for Manufacture & Assembly





DfMA Principles

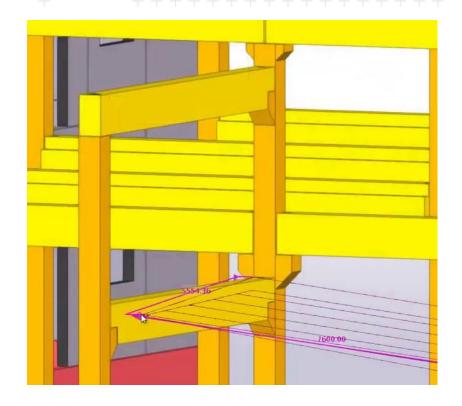
BIM

Minimise the number of components:
Thereby reducing assembly and
ordering costs, reducing work-inprocess, and simplifying automation

Design for ease of part-fabrication:
The geometry of parts is simplified and unnecessary features are avoided

Tolerances of parts: Part should be designed to be within process capability

Clarity: Components should be designed so they can only be assembled one way





DfMA Principles

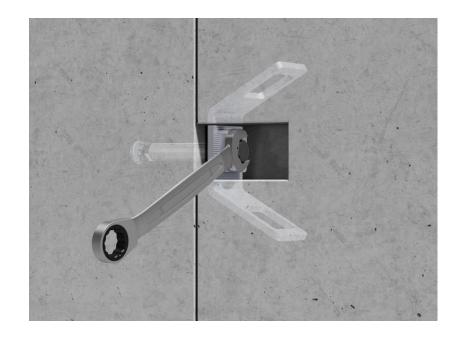
BIM

Minimise the use of flexible components:
Parts made of rubber, gaskets, cables and so on, should be limited as handling and assembly is generally more difficult.

Design for ease of assembly: e.g. the use of snap-fits and adhesive bonding rather than threaded fasteners such as nuts and bolts. Where possible a product should be designed with a base component for locating other components quickly and accurately.

BIM

Eliminate or reduce required adjustments:
Designing adjustments into
a product means there are more
opportunities for out-ofadjustment conditions to arise.





The UK Offsite / MMC / DfMA Timeline

2005 2006 2013 2016 2017 2018 2019



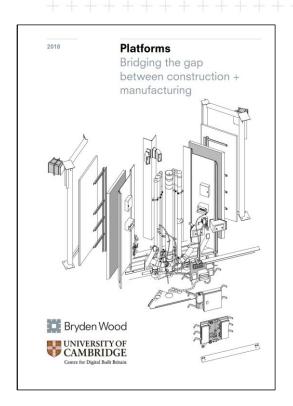
Infrastructure delivery

4.52 Construction – The government is taking a series of steps to improve the cost effectiveness, productivity and timeliness of infrastructure delivery. The government will use its purchasing power to drive adoption of modern methods of construction, such as offsite manufacturing. Building on progress made to date, the Department for Transport, the Department of Health, the Department for Education, the Ministry of Justice, and the Ministry of Defence will adopt a presumption in favour of offsite construction by 2019 across suitable capital programmes, where it represents best value for money.



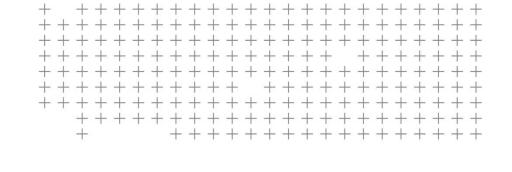
The background to P-DfMA

- In November 2018, as part of the National Infrastructure and Construction Pipeline 2018, the government committed to increasing the use of prefabrication and other off-site construction methods on public projects
- Details of a preferred approach were published, called 'Platform Approach to Design for Manufacture and Assembly' (P-DfMA).





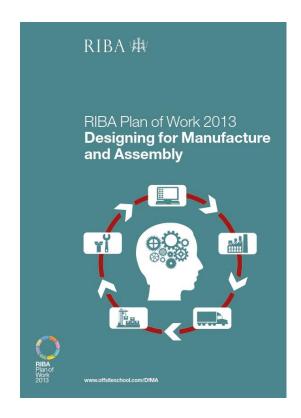






DfMA – Design for Manufacture & Assembly

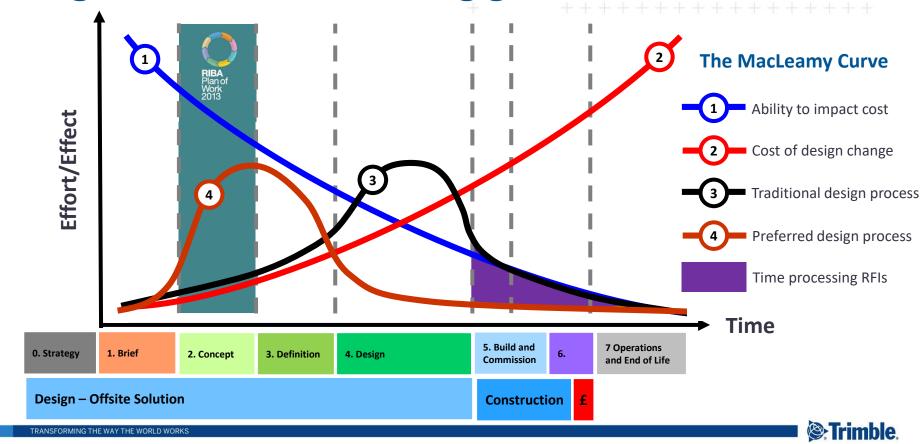
RIBA Plan of Works - DfMA



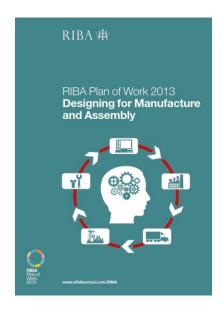
RIBA Plan of Work 2013	O Strategic Definition	1 Preparation and Brief	2 Concept Design	3 Developed Design	4 Technical Design	5 Construction	6 Handover and Close Out	7 In Use
Core Objectives from the RIBA Plan of Work	Identity client's Business Case and Strategic Brief and other core project requirements.	Develop Project Objectives, including Quality Objectives and Project Outcomes, Sustainability Aspirations, Project Budget, other parameters or constraints and develop initial Project Bird. Undertake Feasibility Studies and review of Site Information.	Prepare Concept Design, including outline proposals for situational design, building services systems, outline specifications and preliminary Cost Information along with relevant Project Birdsgles in accordance with the Design Programme. Agree after amons to brief and issue Final Project Birds	Prepare Developed Design, including coordinated and updated proposals for structural design, building services systems, outline specifications, Cost Information and Project Strategies in accordance with the Design Programme.	Prepare Technical Design in accordance with the Design Responsibility Motifs and Project Strategies to include all architectural, structural and building services information, special subcontractor design and specific abo	Offsite manufacturing and ossite Construction in accordance with the Construction Programmie and resolution of Design Gueries from site as they arise.	Handover of building and conclusion of the Building Contract.	Undertake in Use services in accordance with Schedule of Services.
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Suggested BIM Tasks for DfMA	Accepted the front the existing building to leverify key retricts for success. Oather cost and programme data from previous projects to set benchmarks. Comunic establishing a Billi object. Brary of components are going to be used across multiple projects.	Use BIM for the preparation of Feasibility Studies including Feasibility Studies including with the preparation of the preparation of Cost Information. Use BIM to less and optimize the Institute Project Bind. Include the Level of Development required at each stage when required at each stage when reparating the Development required at each stage when repairing the Development the implications for professional services contracts and the Design Responsibility Matrix whene a countri to using their cere BIM stages, professional indemnity insurance.	Develop the BM mode and completes is the Level of Completes is the Level of Development set out in the Design Responsibility Markets. Variation for the Level of the Level of Completes in the Information requirements. Consider DMA Identification of the BMM model.	reogness the BM model and components to set Jesus of components to set Jesus of Development as set out in the Design Responsibility Market Design Responsibility Market called a set of the set of called a set of the set of called a set of the set of the set of the set of called a set of the set of called a set of called called a set of called a set of called a set of called a set	regions the BIM model and Companies to the State of the Companies to the State of t	Use BIM to frain side operatives. Use digital inchnologies to stock each step of the manufacturing, each step of the manufacturing process, and delivery process, logistics and delivery process, and sociation of energy component for Feedback, future use and identified. Link components to assembly Link components to prediction, and coation of energy Link components to assembly call the components of the desired call the components of the desired call the components to assembly call the components to the components to the components of the components	rosure say retreat documentation residing to 18th components for residing to 18th components for Peedback, recting tessors teamed and potential repurposing	Consider configuration management extrangues to management extrangues to management extrangues to management extrangues to the model (dM model) of the building.
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Digital offsite - delivering greater benefits



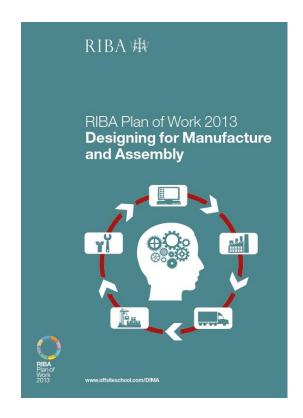
RIBA DPoW - DfMA Overlay



0. Strategic Definition	1. Preparation and Brief
2. Concept Design	3. Developed Design
4. Technical Design	5. Construction
6. Handover and Close Out	7 In Use



RIBA Plan of Works - DfMA



RIBA Plan of Work 2013	O Strategic Definition	1 Preparation and Brief	2 Concept Design	3 Developed Design	4 Technical Design	5 Construction	Handover and Close Out	7 In Use
Core Objectives from the RIBA Plan of Work	identity client's Business Case and Strategic Brief and other core project requirements.	Develop Project Objectives, including Quastity Objectives and Project Outcomes. Sustainability Aspirations, Project Budget, other parameters or constraints and develop initial Project Brief. Undertake Feasibility Studies and review of Site Information.	Prepare Concept Design, including outline proposals for shuctural design, building services systems, outline specifications and prelimitary Cost information along with relevant Project Strategies in accordance with the Design for programme. Agree afteration to being and inside Pred Project Brief.	Prepare Developed Design, including coordinated and updated proposals for structural design, building services systems, outline specifications, Gost information and Project Strategies in accordance with the Design Programme.	Prepare Technical Design in accordance with the Design Responsibility Matrix and Project Strategies to include all architecturals structural and building services information, specialist subcontractor design and specifications, in accordance with the Design Programme.	Offsite manufacturing and onsite Construction in accordance with the Construction Programme and resolution of Design Queries from site as they arise.	Handover of building and conclusion of the Building Contract.	Undertake in Use services in accordance with Schedule of Services.
DfMA Strategy	Consider signaturation for applying DAMA across promises of projects. Consider the OTA Across promises of projects. Consider the OTA Across promises of projects. Brief. Brief. Consider the OTA Across promises of the Damage of the Damag	orisis DRA feeling and recoporate clean regionees sto recoporate clean regionees sto recoporate clean regionees sto recoporate clean regionees recoporate clean regionees recoporate recoporate	Set initial coloregia feesign options upon the DNA sequenties set and experience set in experience set in experience set and ex	Update no Constitution Strating transgram council profile and constitution of the transgram council profile and Developed Design and consideration statistics. Fingure and considerational profile and considerational confile and tentiments in place to interface. Update Cest Inferentiate tuning patients confined to considerational tuning patients confined to considerational confined to considerational considerational confined considerational confined considerational con	Develop the Offish components may according to the Control of the	Update the Classification to Statistics to Classification (Classification Classification Classification Classification Classification Classification Classification Classification Classification Classification Classifica	Consider how to coplave commonscene grow to be a	Consister any Feedback (as the lat Bee stage necessary inform future projects. Monitor the performance of atlandardised components of atlandardised components of the performance of atlandardised components. Feedback. Monitor disassembly or politerous of materials during encouling all the end of the and provides. Feedback.
Suggested	Analyse data from the existing	Use BIM for the preparation of	Develop the BIM model and	Progress the BIM model and	Progress the BIM model and	Use QIM to train site operatives.	Ensure any relevant documentation	Consider configuration
BIM Tasks for DfMA	building to identify key metrics for success. Gather coal and grogramme data from previous projects to set benchman. Consider establishing a GM object library if components are gang to be used across multiple projects.	Feasibility Studies including data-nich yazenchier objects with intendigomentify to assist in the intendigoment (s) to assist in the objects of the objects	components to the Level of Development set out in the Besign Responsibility Martix. Validate the model against the ident's silfornization requirements for Consider DIAM Elemences in the development of the DIM model.	components to next Level of Development as set out in the Design Responsibility Market. Level of the Committee of the section of section of sect	components to next Level of Design Responsibility Martin Design Responsibility Martin Celebra in the martin sequences (celebra information sequences) set the AD bethnotogies to lest and rebeause the sequences get out in the Constitution Stellargy, manufacture, logatics and assembly before work starts on site.	Use digital technologies to track each step of the manufacturing, process, consists and delivery process, consists and delivery process. Consists of complete hattory and location of every component for Fedderack, future use and alaming. Link components to assembly manusis, method statements and quality secous instructing identifying may be reused in the future.	relating to DMA components is trined to BM components for Feedback, including lessons learned and potential repurposing.	management fechniques to maintain and John does not maintain and John does recognized the building.
- 33	Total Deposition Street, Date Deep	THE PROPERTY OF THE PARTY OF TH	NOTE BY THE PROPERTY OF THE PARTY OF THE PAR	Tourness transportation		ECOSORIO ECOREGI HOLINESIC HEROLINUSCO	Information religing to DIMA	
Procurement Tasks for DfMA	from previous projects have been the originated. Consider how DRMA impacts on the assembly of the project beam including how the project fear will achieve a collaborative approach and how immediate can be incentified.	Project Brief when assembling the project fam and developing the project fam and developing the Procurement Strategy, including how to select design fam members with DIMA experience. Ensure that any tender information en	and not usucusation with configuration of specialists and specialist subscribes to relevant to the procurement route to test DRMA objectives set out in the Concept Design including the Construction Strategy. Consider the appropriateness of early contractor involvement (ECI).	subcontractor relevant to the procurement route to the procurement route to test DRM components and coordination exercises set out in the Developed Design including the updated Construction Strategy.		inside centre from the Production of the Indianators to inform the Productionent Strategy of future projects.	elements has been delivered licituding Feedback on information to be incorporated into the client's in-house tillM object literay. Provide Feedback on the capability and performance of specialist subconfactors who delivered DIMA aspects.	



DfMA Core Requirements – Stage 0

Identify client's Business
 Case and Strategic Brief
 and other core project
 requirements







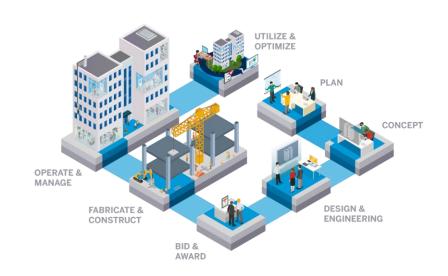


- Analyse data from the existing building to identify key metrics for success
- Gather cost and programme data from previous projects to set benchmarks
- Consider establishing a BIM object library if components are going to be used across multiple projects



DfMA Core Requirements – Stage 1

Develop Project Objectives, including Quality Objectives and Project Outcomes, Sustainability Aspirations, Project Budget, other parameters or constraints and develop Initial Project Brief. Undertake Feasibility Studies and review of Site Information







	Design Responsibility Matrix							
	2 - Concept D	esign	0	3 - Develope	d Design	0		
Aspect of design	Design team			Design team				
	Design responsibility	Level of design	Information exchange	Design responsibility	Level of design	Information exchange		
15 PREPARATORY ELEMENTS		1,000		A SOURCE STORY	100000000000000000000000000000000000000	100000000000000000000000000000000000000		
20 WHOLE-ENTITY STRUCTURAL ELEMENTS				A 100 A	Water Marie	22/22/2007		
25 WALL AND BARRIER ELEMENTS	7.07 F 1 7 C 1 T F	WATER STREET	25 THE R. P. LEWIS CO., LANSING S. P. LEWIS CO	078798888998	77777777	- C-50 20 20 20 20 20 20 20 20 20 20 20 20 20		
30 ROOF, FLOOR AND PAVING ELEMENTS	W. C. S.	75,000,000	T-12/2/2012 (1975)	200000000000000000000000000000000000000	7.77	100000000		
36 FIXED ACCESS, TUNNEL, SHAFT, VESSEL AND TOWER ELEMENTS	\$4450 B	NO ENGL	3339333	(0.000 min.)		111111111111111111111111111111111111111		
40 SIGNAGE AND FITTINGS, FURNISHINGS AND EQUIPMENT (FF&E) ELEMENTS								
40-10 Signage						The State of the S		
40-10-30 External signage	LKJ Landscapes	Outline	1:100	LKJ Landscapes	Performance	1:100		
40-10-40 Internal signage	City Centre Architects	Outline	1:100	City Centre Architects	Full (generic)	1:200		
40-10-85 Signage power supply and protection	Wires & Fires Ltd	Outline	1:100	Wires & Fires Ltd	Performance	1:50		
40-15 Fittings, furnishings and equipment (FF&E)	City Centre Architects	Outline	1:100	City Centre Architects	Outline	1:20 1:10 1:5		
45 FLORA AND FAUNA ELEMENTS	Service Control			12.224 324.		1:3		

- Use BIM to prepare Feasibility
 Studies including 'placeholder'
 objects to assist in the preparation of Cost Information
- Use BIM to test and optimise the Initial Project Brief
- Prepare the Design Responsibility Matrix. Consider implications of professional services contracts, client BIM library, intellectual property & professional indemnity insurance

DfMA Procurement Tasks - Stage 1

Consider how to emphasise the importance of DfMA in the Initial Project Brief when assembling the project team and developing the Procurement Strategy, including how to select design team members with DfMA experience.

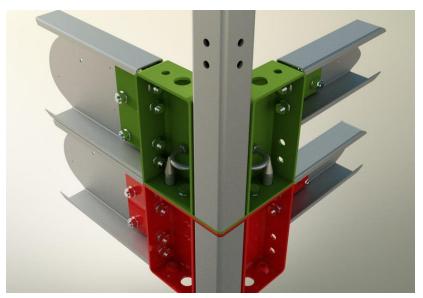


Image courtesy of McAvoy Group; from the MTC SelSmic project – Standardisation of School Components





BS EN ISO 19650-1:2018 ISO 19650-1:2018(E)

5.2 Organizational information requirements (OIR)

OIR explain the information needed to answer or inform high-level strategic objectives within the appointing party. These requirements can arise for a variety of reasons, including:

- strategic business operation;
- strategic asset management
- portfolio planning;
- regulatory duties; or
- policy-making.

OIR can exist for reasons other than asset management, for example in relation to submitting annual financial accounts. These OIR are not considered further in this document.

5.3 Asset information requirements (AIR)

AIR set out managerial, commercial and technical aspects of producing asset information. The managerial and commercial aspects should include the information standard and the production methods and procedures to be implemented by the delivery team.

The technical aspects of the AIR specify those detailed pieces of information needed to answer the asset-related OIR. These requirements should be expressed in such a way that they can be incorporated into asset management appointments to support organizational decision-making.

A set of AIR should be prepared in response to each trigger event during asset operation and where appropriate should also refer to security requirements.

Where there is a supply chain, the AIR received by a lead appointed party can be sub-divided and passed on in any of its own appointments. AIR received by a lead appointed party can be augmented with its own information requirements.

Across an asset management strategy and plan there can exist several different appointments. The AIR from all these should form a single coherent and coordinated set of information requirements, sufficient to address all the asset-related OIR.

5.4 Project information requirements (PIR)

PIR explain the information needed to answer or inform high-level strategic objectives within the appointing party in relation to a particular built asset project. PIR are identified from both the project management process.

A set of information requirements should be prepared for each of the appointing party's key decision points during the project.

Repeat clients may develop a generic set of PIR that can be adopted, with or without amendment, on all of their projects.

5.5 Exchange information requirements (EIR)

EIR set out managerial, commercial and technical aspects of producing project information. The managerial and commercial aspects should include the information standard and the production methods and procedures to be implemented by the delivery team.

The technical aspects of the EIR should specify those detailed pieces of information needed to answer the PIR. These requirements should be expressed in such a way that they can be incorporated into project-related appointments. EIR should normally align with trigger events representing the completion of some or all projects stages.

O ISO 2018 - All rights reserved

- Develop the BIM model and components to the Level of Information Need set out in the Design Responsibility Matrix
- Validate the model against the client's information requirements
- Consider DfMA tolerances in the development of the BIM model

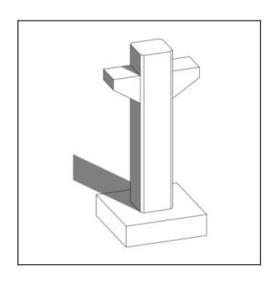




	RIBAW		This Overlay to the RIBA Plan of Work 2013 includes additional task bars to support Designing for Manufacture and Assembly, the bould have seed in conjunction with the RIBA Plan of Work 2013; www.nbsplanofwork.com					
RIBA Plan of Work 2013	0 Strategic Definition	1 Preparation and Brief	2 Concept Design)eveloped)esign	4 Technical Design	5 Construction	6 Handover and Close Out	7 In Use
Tasks 💎								
Core Objectives from the RIBA Plan of Work	Identity client's Business Case and Strategic Seriet and other core project requirements.	Develop Project Objectives, including Quality Objectives and Project Outcomes, Sustainabilit Aspirations, Project Budget, on parameters or constraints and develop initial Project Brief: Undertake Feasibility Studies an review of Site Information.	Prepare Concept Design, including outline proposals for structural design, building services systems, outline specifications and preliminary Cost Information along with relevant Project Strategies in accordance with the Design Programme. Agree alterations to brief and issue Final Project Brief.	spare Developed Design, Liuding coordinated and updated oposals for shuckural design, kiding senvices systems, outline extractions, Cost Information of Project Strategies is containce with the Design ogramme.	Prepare Technical Design in accordance with the Design Responsibility Matrix and Project Strategies to include all architectural, structural and building services information, specially subcontractor design and specifications, in accordance with the Design Programme.	Offsite manufacturing and onsile Construction in accordance with the Construction Programme and resolution of Design Queries from site as they arise.	Handover of building and conclusion of the Building Contract.	Undertake in Use services in accordance with Schedule of Services.
DfMA Strategy	Consider appartations for applying Onthis across provides of projects. Consider two ORA's consideration of the Co	Instant DNAM revening and recognosite client rejectments in recognosite client rejectments in recognosite client rejectments in recognosite client rejectment recognosite client rejectment recognosite client rejectment recognosite client recognosite client recognosite client report required to required recognosite client required	That make George Center and the Company of the CAMA company of the	statis the Coesthection Biologies given account Florage and the control of the coesthect of	Desting the DRMA components may be a considered by the most accounting to members of a manufacturing or section of the property of the propert	Update the Cleanifue Set Berkeys Annual Set	Consider how to capture commonscent and a commonscent and Authority and Authority and Authority and Authority and Authority and a common and a	Condition any Feedback turns in the USB sign encourage for inform fullur projects. Mostor the performance of Mostor the performance of molecular projects and molecular projects and molecular protects and provide Performance and projects and provide Performance and provide Performance and provide Performance and Perf
Suggested BIM Tasks for DfMA	Analyse data from the existing building to identify key methods for success. On the control of t	Use DIM for the programation of Feasibility Studies including data—inch placeholder objects will familied geometry to assails in the including placeholder objects will familied program to a studies of trained programs of trained tra	Develop the BM model and components to the Level of components to the Level of Development set out in the Design Responsibility Markets Valuation for Information requirements information requirements. Consider PBM Settlemones in the development of the BM model.	sgress the DIM model and reponents to rest Level of velopinents to seet Level of velopinents as set out in the sign Responsability Materia. sign Responsability Materia ent's information requirements. et digital reconsigners as part of ordination exercises.	Progress the BMI model and components to need Level of Development as set out in the Development as set out in the Design Responsibility Marint- cilient's information requirements. Use 4D betinologies to first and rehearse the sequencing set out in the Construction Strategy. Including every aspect of assembly before work starts on site.	Use dilat to train site operatives. Use digital inchnologies to stock each slep of the namifacturing, explain and site of the control of the control of the complete history and location of every process, and colored the complete history and location of every component for Feedback, future use and learning. Link components to assembly manuals, neebod statements and manuals, neebod statements and manual colored to the component of the design and the colored and the colored to the col	Ensure any relevant documentation resisting for SIMA components is creating to SIMA components for Perceiback, including lessants for Perceiback, including lessants fewered and patiential repurposing.	Consider configuration management econogues to management econogues to econogue to econ
Suggested Procurement Fasks for DfMA	Feedback - Ensure lessons learned from pervious projects have been incorporation. Consider how DRMA impacts on the assembly of the project feam inclusing how the project feam will achieve a collaborative approach and how immediation can be lincentivined.	Consider how to emphasise the importance of DRAA in the institute institute in the	Update the Procurement Strategy and hold discussions with contributions and specialist contributions and specialist the procurement route to less DIMA objectives set out in the Concept Design including the Construction strategy. Consider the appropriateness of any contractor involvement (ECI).	old further discussions with intractors and specialist properties of the second to the pourment route to lest DMA imponents and coordination strokes set out in the Developed saign including the updated onstruction Strategy.		Capture Feedback including lessors learned from site installation to tribum the Procurement. Strategy of future projects.	Ensure that 'Ap-Constructed' telepromation resisting to DMAA elements have been delivered elements and the seen delivered to the construction of the construction to be incorporated into the client's in-house Blift operated in the capability and performance of appeciation subconfractors who delivered DMAA aspects.	



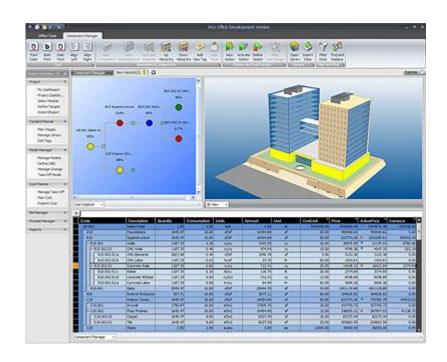




- Progress the BIM model and components to next Level of Development as set out in the
 Design Responsibility Matrix
- Validate the model against the client's information requirements
- Use digital technologies as part of coordination exercises







- Progress model & components to next Level of Information Need as set out in the **Design Responsibility Matrix**
- Validate the model against the client's information requirements
- Use 4D technologies to test and rehearse the sequencing set out in the Construction Strategy, including manufacture, logistics & assembly before work starts on site



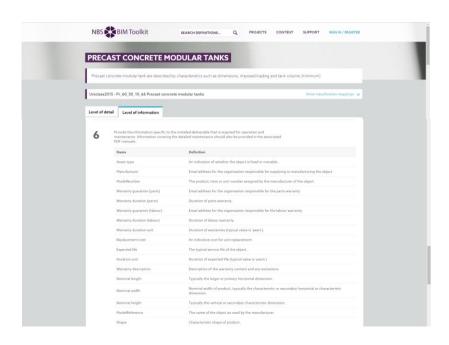




- Use BIM to train site operatives
- Use digital technologies to track manufacturing, packing, logistics and delivery process
- Consider recording the complete history and location of every component for future use
- Link components to assembly manuals, method statements and quality records including identifying any aspects of the design which may be reused







 Ensure any relevant documentation relating to DfMA components is linked to BIM components for Feedback, including lessons learned and potential repurposing













Consider configuration
 management techniques to
 maintain an up-to-date record
 (BIM model) of the building









Leadership & Culture





Marketing & Business Development



Innovation



Project Management

Supply

Chain

Management







Onsite





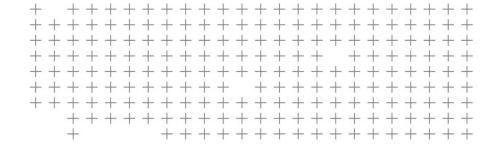












Conclusion

Benefits of DfMA



- 20%–60% reduction in construction programme time
- Greater programme certainty
- 20%–40% reduction in construction costs
- 70%+ reduction in onsite labour, with subsequent improvements in health and safety
- Reduced need for skilled labour on site
- Better construction quality
- Better environmental outcomes, including reduced waste
- Fewer queries from site



UK Government view on DfMA

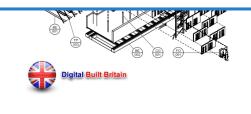
- Leverage benefits by using standard, repeatable designs and processes
- Standardisation
 - Site wide elements
 - Room types

201

Delivery Platforms for Government Assets

Creating a marketplace for manufactured spaces

DfMA is an approach which allows designers to maximise value for clients, maintain control over the delivery of their designs and facilitate the adoption of emerging methods, materials and technologies in construction best practices. It is important to stress that DfMA is a design activity driven by an understanding of a Client's requirements





Digital + DfMA

- Digital processes have a part to play
 - Accurate data sets for decision making
 - 2D digital documentation for improved commercial, contractual, health, safety, quality & environmental procedures
 - 3D graphical digital information for better coordination, collaboration, stakeholder engagement & sequencing





- Why DfMA?
 - Proven to improve time, quality and cost
- Why BIM?
 - BIM = Better Information Management
 - Aligns decision making to maximise offsite
 - Reduced/zero RFIs
- Why DfMA + BIM?
 - To improve your business bottom line











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