



**Building Capabilities** in Complex Environments











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Twitter @weezybop





cadventure

integrated solutions





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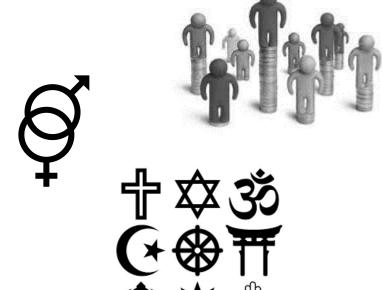


Diversity – understanding that each individual is unique and recognising our individual differences.

- Gender
- Religious Beliefs
- Nationality
- Age
- Ethnicity
- Socio-economic status











# Why diversity





## Diverse teams are more innovative

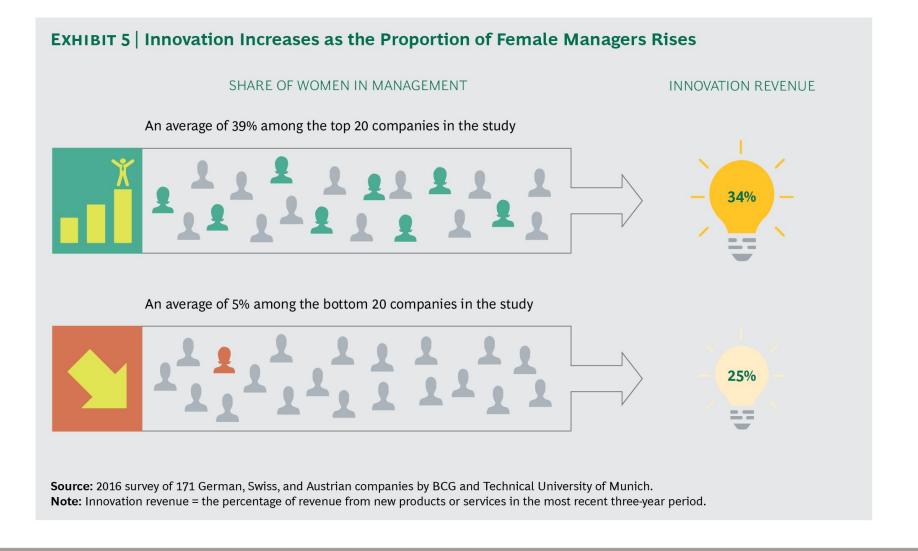












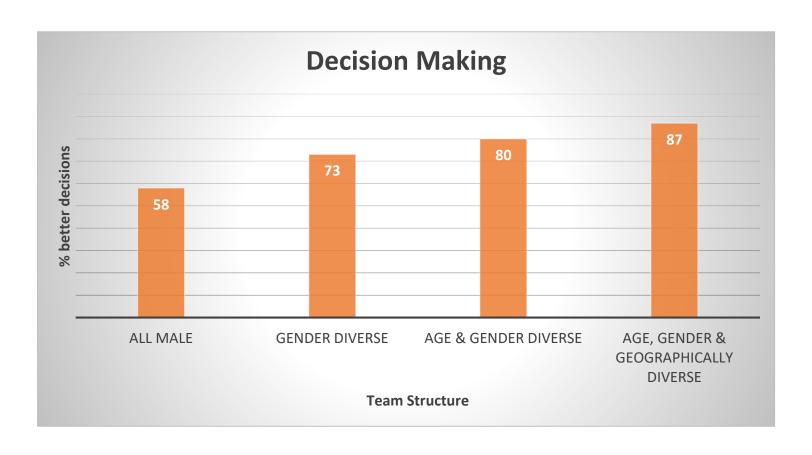




## Diverse teams make better decisions







<sup>&</sup>lt;sup>1</sup> Cloverpop – A decision making app, was used to track teams and decisions against verified results.





## Diversity expands the pool of potential workers





Irish Construction Industry will require 112,000 additional Construction workers up to 2020<sup>1</sup>

The UK Construction Industry will require 36,000 across the industry up to 2021<sup>2</sup>



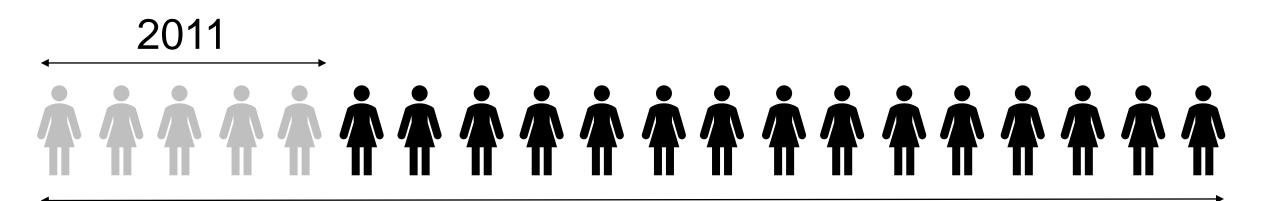
<sup>&</sup>lt;sup>1</sup>CIF Demand for Skills in Construction 2020

<sup>&</sup>lt;sup>2</sup> CITB Construction Skills Network Forecast 2017 - 2021





#### Women entering the construction industry

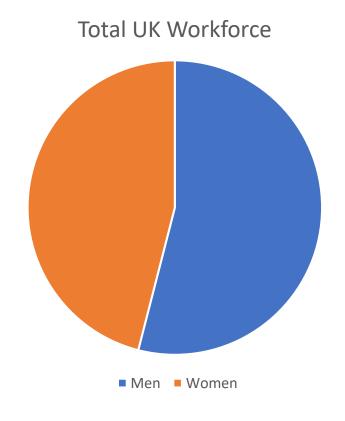


2016

<sup>&</sup>lt;sup>1</sup> Randstad – Women in the UK Construction Industry 2016









<sup>&</sup>lt;sup>1</sup> CIC Report





## A diverse workforce improves profitability





## McKinsey – Why Diversity Matters

In the United Kingdom, greater gender diversity on the senior-executive team corresponded to the highest performance uplift in our data set:

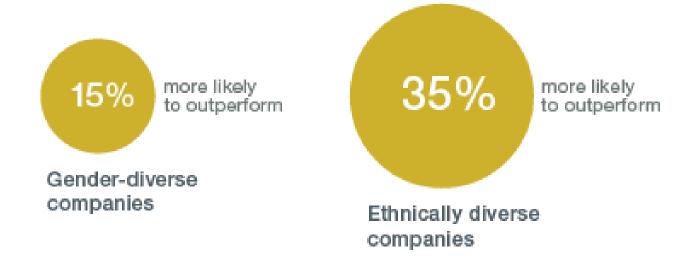
For every **10%** increase in gender diversity, Earnings Before Interest and Tax rose by **3.5%** 





#### Diversity's dividend

What's the likelihood that companies in the top quartile for diversity financially outperform those in the bottom quartile?



Source: McKinsey analysis

<sup>&</sup>lt;sup>1</sup>Results show likelihood of financial performance above the national industry median. Analysis is based on composite data for all countries in the data set. Results vary by individual country.





## So what's stopping us?





- Diversity the word
- Don't believe there is an issue
- Don't want to rock the boat





## Examples:

# More disappointing than the Vegas Girls at UK Construction Week was the industry's reaction

Published on November 1, 2017



Tom Ravenscroft + Follow
Editor at The B1M. Freelance architectural journalist published i...
19 articles



,976



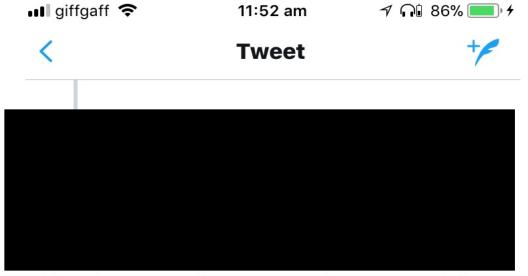
**)** 1

For those that did not see it at the event, or in the weeks following on social media, one of the exhibitors at this year's UK Construction Week chose to include scantily clad showgirls as part of their Vegas themed stand.

Even though they were as part of a wider Vegas theme [Added for clarity: the stand was Vegas themed the event was not], this is still wrong. The use of women as decoration objectifies them and singles out women who work in the industry as 'other'.







it's always ugly women that complain the most about women's rights...as if you are better & more intelligent, you have a very grandiose attitude!..if I were you!!, please, my business interests..your a joke

10/11/2017, 7:18 pm from Poole, England





## Diversity Statements/ Articles/Experiences

#### **BIM Regions Diversity**

Our Vision

- Our approach to equality is more than just adhering to legislation or a 'nice to have'. Instead it is a vital part of ensuring that our industry is innovative, effective and inspirational
- We believe that the closer we move towards an inclusive and diverse workforce the nearer we are to a collective and inclusive culture; and it is these cultures that will allow us to achieve our ambitions for the sector
- We see equality as a tool for improvement, not a problem to overcome which is why we are taking a bold stance by using positive action to ensure diverse representation at all levels of our network
- We believe that we have a responsibility within our work to design for everyone, not just a dominant group and that means we need to appeal to everyone
- We know that we can't assume work done in the name of equality will be "good", which is why we are measuring our work on a number of levels to ensure positive impact
- Quality of work is paramount but if the people coming through do not offer a representation that reflects society we need to assess why that is and open up avenues for the best talent to be able to make their way, no matter who they are or where they are from
- In making this stand, we know we won't get it right first time, and we think that is ok as long as we are willing to learn - which we are
- Our industry diversity partners Constructing Equality Limited are beloing us out where they can bu

#### What's it Like to be a Woman in Construction?

November 16, 2017 | Gerry Samuelsson-Brown

Gerry is COMIT's Company Secretary and Financial Director. She has a degree in psychology and has worked in the construction industry for over 40 years.

This is the second in our series of posts by women working in the construction industry about the issues they face. Please see the introductory post for why we are running it.







# Why Women in BIM?

# How can Women in BIM Help?





## Why Women in BIM?

- Events
- Personal Experiences
- Support/Advice Needed

- 320 members
- CEO/Architects/Engineers/Project Managers/Planners/Heads of BIM
- 82% happy to speak at events





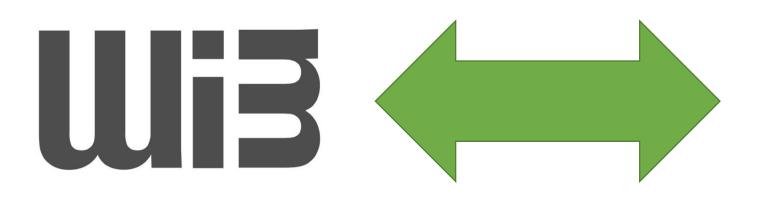
## How Women in BIM can help?

- To support and mentor
- To network and create visibility in the BIM community and wider construction industry
- To encourage and empower Women in BIM

- Events speaking at
- Networking events meet peers & supporters
- Members only forum













#### **UK BIM ALLIANCE**

Organisational Structure



v 1.5





# UK BIM Alliance – Making BIM L2 Business As Usual

Today 14.30, Anne Kemp Chair UK BIM Alliance, Atkins Global





YES

International

Labour









institute for

employment

studies













building the future: women in construction

Education and Employment



Office for **National Statistics** 

**SPECTATOR** 

MASTER BUILDERS

Management

Management Development

in Engineering

European Academic Research



**PARIS** 

SORBONNE











Building

Review





RICS

Construction Management and

THE Economics







RETHINKING

CONSTRUCTION

theguardian

Department for Education

CONSTRUCTING

THE TEAM

**UNIVERSITY OF** 

**WESTMINSTER**#



GOV.UK

















**HM Treasury** 

ВВС

**NEWS** 









COLLABORATION HANGE





leadingedge\*



















Thank you

Pam Bhandal & Louise Kelly – Women in BIM